OPEN EXECUTIVE SESSION TO CONSIDER THE NOMINATIONS OF
 HON. DANIEL WERFEL, TO BE COMMISSIONER, INTERNAL REVENUE
 SERVICE, DEPARTMENT OF THE TREASURY; REBECCA HAFFAJEE,
 TO BE ASSISTANT SECRETARY FOR PLANNING AND EVALUATION,
 DEPARTMENT OF HEALTH AND HUMAN SERVICES; AND BRENT
 NEIMAN, TO BE DEPUTY UNDER SECRETARY FOR INTERNATIONAL
 FINANCE AND DEVELOPMENT, DEPARTMENT OF THE TREASURY

8

9 THURSDAY, MARCH 2, 2023

10 U.S. Senate,

11 Committee on Finance,

12 Washington, DC.

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14 The hearing was convened, pursuant to notice, at 10 15 a.m., in Room SD-215, Dirksen Senate Building, Hon. Ron 16 Wyden (chairman of the committee) presiding.

Present: Senators Cantwell, Warner, Cortez Masto,Cornyn, and Tillis.

Also present: Democratic staff: Ian Nicholson,
Investigator and Nominations Advisor; Sarah Schaefer,
Chief Tax Advisor; Josh Sheinkman, Staff Director; and
Tiffany Smith, Deputy Staff Director and Chief Counsel.
Republican staff: Michael Gould, Detailee; Kelly
McConnell, Health Policy Director; and Gregg Richard,
Republican Staff Director.

OPENING STATEMENT OF HON. RON WYDEN, A U.S. SENATOR FROM
 OREGON, CHAIRMAN, COMMITTEE ON FINANCE

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The Chairman. The Finance Committee will come to 4 5 order. We meet today to consider three pending 6 nominations before the Committee, Mr. Danny Werfel, Dr. 7 Brent Neiman, and Dr. Rebecca Haffajee. It's going to 8 be a busy morning here in the Senate. We've heard that 9 from our colleagues, a lot of committees conducting 10 business and obviously that affects us. The Majority 11 and the Minority, Senator Cornyn and I, have been 12 talking and we very appreciate Senator Cornyn filling in 13 as Ranking Member today.

We made an agreement about how we're going to proceed. We'll use the time now to make statements on nominees. I'm going to make a brief statement, followed by Senator Cornyn. Then should there be any other Finance members who wish to make statements I'm going to stay here for that.

At that point, it's my assumption that we will not have a quorum, so we would recess until the next roll call vote on the Senate floor when the Committee will reconvene, and the President is off the floor to have the vote. It's my understanding that it's acceptable to the Majority and the Minority and I'll now make my short

statement, then we'll hear from Senator Cornyn and any
 others that care to speak.

3 A few guick thoughts on the issues that came up during the Werfel hearing and in written questions for 4 5 Mr. Werfel. One, Democrats have finally given the IRS 6 the resources it needs to begin to crack down on this 7 flagrant tax cheating by too many wealthy individuals 8 and corporations after a decade of budget cuts, 9 Republican budget cuts there is a clear double standard 10 now in tax enforcement.

11 It has gotten a lot easier for the rich scoff laws, 12 to get way with cheating Scott free and the burden has 13 shifted onto people of modest means, people without 14 accountants and lawyers looking out for them. We're 15 determined here on the Democratic side to get at that 16 double standard, and I was pleased to hear Mr. Werfel 17 talk about the need to address this issue.

He understands the importance of rebalancing the Tax Code to make it more fair, go after the tax cheating by too many wealthy and big corporations and to reflect our views on economics give everybody in America, everybody in America the opportunity to ahead.

Second, the IRS needs to keep working on improving
 customer service and tech upgrades. There has been
 progress cutting backlogs and answering of phone calls.

1 These new resources that are aimed at helping the IRS 2 improve service, in my view, are going to make it less 3 likely that a law-abiding family or small business is 4 going to face an audit.

5 Third, it was clear from his testimony that Mr. 6 Werfel will lead the IRS with a focus on maintaining 7 transparency when it comes to tax policy and maintaining 8 confidentiality when it comes to taxpayer data. There's 9 been a discussion of when the strategic operating plan 10 dealing with the new Inflation Reduction Act funding is 11 going to come out.

12 I've been talking to colleagues on both sides here 13 on the Finance Committee and both sides very much want 14 to see it and it's important for the American people to 15 see it. Everybody understands how important it is to get 16 this right. We've talked with Mr. Werfel about it and in 17 his own roles, and I think this was one aspect of what 18 was impressive about him testifying here is Mr. Werfel 19 is a rule follower. He's going to do this job 20 consistent with the law and he made it clear he's going 21 to work with both sides of this Committee.

And Senator Cornyn and I and colleagues have been talking about this for years. That has been a kind of trademark of our work here on the Finance Committee and I think that's a big reason why Mr. Werfel is going to

have bipartisan support in the Senate. We understand there is a lot of work ahead for the IRS and I ought to note that we are right in the middle of the filing season, so I want it understood we're going to do everything we can to move Mr. Werfel's nomination quickly.

7 Next up will Dr. Brent Neiman, who's been nominated 8 to serve as the Assistant Secretary of the Treasury for 9 International Finance. This Committee last voted on Dr. 10 Neiman's nomination 15 months ago, November 20, 2021. 11 It was approved 20 to 8, strongly bipartisan vote. He's 12 up for a key role at Treasury that will have him working 13 on issues that are very important to this Committee, 14 issues including supply chain problems, currency 15 manipulation, and the ongoing fallout from Putin's illegal and brutal war in Ukraine. 16

17 My view is he's highly qualified for this job. He's 18 a renowned expert in international macroeconomics, 19 finance, and trade at the University of Chicago's Booth School of Business. He also served on the staff of the 20 21 White House Council of Economic Advisors and at the 22 Federal Reserve Bank of Chicago and he brings valuable 23 private sector experience. Fifteen months is a heck of a 24 long time to wait, so I hope we can approve this 25 nomination again with bipartisan support.

1 Finally, another nomination back for a second vote 2 here in the Finance Committee is Dr. Rebecca Haffajee. 3 She's been nominated to serve as the Assistant Secretary for Planning and Evaluation at the Department of Health 4 5 and Human Services. That puts her at the heart of the 6 Department's efforts to tackle big health and family 7 policy challenges and we look forward to moving her as 8 soon as possible as well.

9 She's going to be working on some of the Committee's 10 biggest priorities in healthcare when confirmed, areas 11 where Democrats and Republicans again ought to be able 12 to work together. And Senator Crapo and I were very 13 proud to have lead the entire Committee, the Finance 14 Committee, Democrats and Republicans, working together 15 on the mental health issues, which as my seatmate here, 16 Senator Cornyn remembers the fact that this Committee 17 black letter text to go for you and Senator Murphy and 18 others who were working on the Gun Safety bill really 19 paid off because we were able to get those ideas that 20 came from the Finance Committee on a bipartisan basis 21 enacted into law.

22 So, Dr. Haffajee, when she's confirmed, can be 23 another individual who will work with both sides of this 24 Committee because she's shown that in her past 25 experience. She's an accomplished health policy

researcher who served as the Acting Assistant Secretary since 2021. I hope my colleagues will support her nomination and I hope my colleagues will support all three nominees.

5 And with that, I want to turn it over to Senator 6 Cornyn. And he and I have been talking about these 7 matters on the floor, and I very much appreciate him 8 filling in for Ranking Member Crapo. OPENING STATEMENT OF HON. JOHN CORNYN, A U.S. SENATOR
 FROM TEXAS

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Senator Cornyn. Well, thank you, Mr. Chairman. I'd
first ask unanimous consent to enter the following
statement of Ranking Member Crapo into the record
because, as you know, he's unable to be here.

8 The Chairman. Without objection.

9 [The prepared statement of Senator Crapo appears in 10 at the end of the transcript.]

Senator Cornyn. Well, thank you for holding today's markup of Brent Neiman to serve as Deputy Undersecretary of Treasury for International Finance and Development, Rebecca Haffajee for HHS Assistant Secretary for Planning and Evaluation, and Danny Werfel to be the IRS Commissioner.

For both Mr. Neiman and Ms. Haffajee, the Committee considered these nominations last Congress. And as you know, both passed out of the Committee without any action by the Senate. I opposed their nomination then and I plan to do so again today.

And while I commend Mr. Werfel's willingness to serve as IRS Commissioner, I will also oppose his nomination. The IRS likely interacts with more Americans than any other government agency or private sector business. Its mission is to provide "American
 taxpayers top quality service by helping them understand
 and meet their tax responsibilities and by applying the
 tax law within integrity and fairness to all."

5 Unfortunately, the IRS is not meeting its mission. 6 It has a pattern of mismanaging efforts to modernize its 7 information systems and it also has a long history of 8 failing to provide taxpayers with quality service and 9 not fully safeguarding confidential taxpayer 10 information. As a reward, the Administration pushed 11 through an \$80 billion blank check without producing a 12 single spending plan. That seems to be backwards to 13 me.

14 It seems like we ought to have a plan and then we 15 ought to figure out how much that plan costs instead of 16 just saying here's a blank check for \$80 billion. You 17 go figure it out and whatever you do is okay with us. 18 The message is, though, after \$80 billion blank 19 check, do be afraid taxpayers. We're from the 20 government and we're here to help. The Treasury 21 Department is allegedly working on a plan, though, the 22 recently missed their own deadline to complete it, not 23 inspiring when it comes to regaining the confidence of 24 the American people.

Can you imagine a private business spending \$80

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1 billion without first having a plan in place? It's a 2 preposterous idea, but unfortunately, it's par for the 3 course here in Washington, D.C. Despite the lack of transparency from Treasury, taxpayers already know what 4 5 the plan really is. They know from the Congressional Budget Office that the Administration's \$80 billon blank 6 7 check means more audits for American's middle-income 8 families and small businesses.

9 It means a growing army of IRS agents and auditors 10 without any additional protections for taxpayers and 11 will mean more red tape and more bureaucracy for the 12 American people to wade through. While I cannot support 13 Mr. Werfel's nomination, I will acknowledge his 14 background and willingness to serve as the IRS 15 Commissioner. If confirmed, Mr. Werfel will face a 16 number of challenges in rebuilding the trust American's 17 tax collector has lost with taxpayers over the years and 18 I wish him well. Thank you, Mr. Chairman.

19 The Chairman. I thank my colleague and we're going 20 to recognize Senator Tillis, and just a quick comment 21 and I'm sure we're going to have lots more discussions 22 about this.

The IRS has already started spending on customer service because we're in the middle of the tax season. And I just want to note that they've reported to us that

the call waiting time is down very substantially.
Evidently, is close to 90 percent. Then as a stated in
my opening statement, every member of this Committee,
Democrats and Republicans, wants to see the full plan as
quickly as possible and we're going to insist on that
and we will continue those discussions. Senator Tillis.

7 Senator Tillis. Thank you, Mr. Chairman. I intend to support Mr. Werfel and Mr. Neiman's nomination. 8 Ι 9 will not be supporting Ms. Haffajee's. I think that in 10 my discussion with Mr. Werfel he understands there are a 11 lot of structural changes that we need to make with the 12 IRS to make it more constituent focused. They may be 13 reducing wait times, but they're not reducing my 14 caseload in my office.

15 Constituent work for the IRS is one of the more 16 significant parts of our portfolio. Many times, it 17 doesn't make sense and oftentimes we prevail in the best 18 interest or to the benefit of the constituent. The IRS 19 and the arbitrary revenue number concerns me. In many 20 ways similar to what motivated us to do Senate bill 2155 21 in regulatory tailoring for banks.

I know some of my friends on the other side of the aisle do not support it. We had plenty to get it done on a bipartisan basis, but I think we would do well to look at tailoring. I'm not sure if we need 80,000 more

employees, some of them agents, some of them in the back office. But I am pretty sure that if you're a small business -- I've got a constituent that I spoke with about this who also happens to be my son-in-law, who built a business for the first couple of years. It was probably around \$250,000. He's been blessed. He's grown that business to over a million a year.

8 It's a very simple business, but all of a sudden, 9 he's one of these potential tax cheats that needs to be 10 need to be audited without any understanding of the 11 simplicity of his business and the activities that the business is engaged in. Me and my wife would fall 12 13 underneath the \$400,000 mark, so arbitrarily we're not 14 being looked at. I could be playing all kinds of games 15 with tax sheltering and everything else. I could sit at 16 ease, but my son-in-law now has to deal with big IRS 17 coming in and potentially auditing me. I think there's 18 a more tailored approach, but I also believes that 19 that's what happens when we pass things out of this 20 Congress on purely partisan lines. We haven't thought 21 through the most effective way to improve the customer 22 experience to help the taxpayers who earned that money 23 that some of it has to come back to the federal 24 government and I think that the IRS missed the mark. 25 I hope Mr. Werfel is able to sort it out. I hope

that he has flexibility to put the resources where he needs them, not were Congress thinks they should be. And if we do that, maybe we can soften the blow that I think is otherwise going to occur to hard-working small businesses across the America. Thank you.

6 The Chairman. I thank my colleague. And as I told 7 him when I heard that he would be on the Committee, I 8 look forward very much to working him and I think he's 9 going to be a very constructive participant in these 10 efforts to build on our bipartisan tradition.

11 I just want to note one thing as this whole debate 12 has been unfolding. Not 80,000 new employees at the 13 IRS. That's not what is going to be going on. There 14 aren't going to be 80,000 new employees piled on. Most 15 of these positions are replacing retirements and those 16 that are leaving the agency over the next 10 years. So, 17 we're going to have plenty of discussions about it, but 18 since this has been referred to on so many occasions, I just wanted to note that we are not talking about 80,000 19 20 new employees.

21 Senator Cornyn. Mr. Chair, if I may.

22 The Chairman. Yes.

23 Senator Cornyn. Would it be possible for us to 24 figure out what the net number of resources for the IRS 25 after you adjust for attrition, what that number would

be so that we can be working from the facts? I accept at face value that it won't be 80,000, but I don't think there's any way that it's just replacing current budgeted positions. So, I think that it would be very helpful for us to have an assessment.

6 And really the other thing that I'm concerned with 7 is, and I don't know this, in the IRS if we were prescriptive. For example, if Mr. Werfel wanted to 8 9 invest in technology versus people or if he wanted 10 people in customer base, in customer service roles, what 11 sort of vision and intent was projected in the IRS that this Committee could have ahead of us to see when it's 12 13 fully implemented.

The Chairman. Here's what we'll do. I'll respond briefly to my colleague's question and then I want to recognize my friend from Texas. I think that that is a reasonable question to raise. We will look already at what we might be able to assemble on this and certainly that can be something we pursue as we get the full plan.

As I noted in my statement, I think it's clear because I've talked to a great many of the members on both sides of the aisle. We all want the information about the plan. We want it as quickly as possible, and I intend to work with every member to make sure that this is implemented. We've had a tremendous amount of

back and forth on these issues and I think we all understand the need to improve service. We need to deal with automation. We need to deal with the brain drain, the number of people who are retiring, so I think my colleague's point, essentially, is very valid. We'll pursue it with him and let me recognize our friend from Texas.

Senator Cornyn. I'll be brief, Mr. Chairman. 8 Ι 9 understand your prediction about how the IRS will 10 conduct its business, but I also understand the senator 11 from North Carolina's trepidation about how the IRS 12 might abuse that power, that money that it has, and that 13 really makes the point that I think both Senator Tillis 14 and I've tried to make. That we've got this backwards. 15 We've got to have a plan so we know what we're paying 16 for and unfortunately in a strictly partisan manner our 17 friends across the aisle have written a blank check and 18 said, okay, come up with a plan and we have no means by 19 which to make sure that it is tailored along the lines 20 that either have predicted, Mr. Chairman, or to allay 21 the concerns that Senator Tillis has expressed. So, I 22 think we've discussed this adequately for today.

You understand our concerns and we understand your
prediction and I guess we'll all have to figure out how
this works out later.

1 The Chairman. I appreciate my colleague and 2 especially appreciate his willingness not to pummel this 3 matter any longer. I think we can find common ground on 4 these issues. That's why I thought Senator Tillis's idea 5 was constructive and what Senator Cornyn has essentially 6 said this topic will go into the "be continued" 7 department and so be it.

8 So, I note that there aren't any colleagues who wish 9 to be recognized at this point. So, unless there is an 10 objection, the Committee is going to recess now and 11 reconvene to vote on the nominations during an upcoming 12 vote off the floor. Without objection, it is so 13 ordered. The Senate Finance Committee stands in recess. 14 [Whereupon, at 10:25 a.m., the meeting was 15 recessed.]

1 The open executive session was reconvened, pursuant 2 to notice, on Thursday, March 2, 2023, at 1:45 p.m., in Room S-216, The President's Room, U.S. Capitol, Hon. Ron 3 4 Wyden (chairman of the committee) presiding. 5 The Chairman. The committee will come to order. I 6 now move that we proceed to vote on the nomination of 7 The Honorable Daniel Werfel to be the Commissioner of 8 the Internal Revenue Service. 9 Senator Grassley. Seconded. 10 The Chairman. The Clerk will call the roll. 11 The Clerk. Ms. Stabenow? 12 Senator Stabenow. Aye. 13 The Clerk. Ms. Cantwell? 14 Senator Cantwell. Aye. The Clerk. Mr. Menendez? 15 16 Senator Menendez. Aye. The Clerk. Mr. Carper? 17 18 Senator Carper. Aye. 19 The Clerk. Mr. Cardin? 20 Senator Cardin. Aye. 21 The Clerk. Mr. Brown? 22 Senator Brown. Ave. 23 The Clerk. Mr. Bennet? 24 Senator Bennet. Aye. 25 The Clerk. Mr. Casey?

1	Senator Casey. Aye.
2	The Clerk. Mr. Warner?
3	Senator Warner. Aye.
4	The Clerk. Mr. Whitehouse?
5	The Chairman. Aye by proxy.
6	The Clerk. Ms. Hassan?
7	Senator Hassan. Aye.
8	The Clerk. Ms. Cortez Masto?
9	Senator Cortez Masto. Aye.
10	The Clerk. Ms. Warren?
11	Senator Warren. Aye.
12	The Clerk. Mr. Crapo?
13	Senator Grassley. No by proxy.
14	The Clerk. Mr. Grassley?
15	Senator Grassley. Aye.
16	The Clerk. Mr. Cornyn?
17	Senator Cornyn. No.
18	The Clerk. Mr. Thune?
19	Senator Thune. No.
20	The Clerk. Mr. Scott?
21	Senator Crapo. No by proxy.
22	The Clerk. Mr. Cassidy?
23	Senator Grassley. Aye by proxy.
24	The Clerk. Mr. Lankford?
25	Senator Grassley. No by proxy.

1	The Clerk. Mr. Daines?
2	Senator Daines. No.
3	The Clerk. Mr. Young?
4	Senator Young. Aye.
5	The Clerk. Mr. Barrasso?
6	Senator Grassley. No by proxy.
7	The Clerk. Mr. Johnson?
8	Mr. Johnson. No.
9	The Clerk. Mr. Tillis?
10	The Clerk. Mrs. Blackburn?
11	Senator Grassley. No by proxy.
12	The Clerk. Mr. Chairman?
13	The Chairman. Aye.
14	The clerk will announce the vote.
15	The Clerk. Mr. Chairman, the final tally is 17
16	ayes and 9 nays.
17	The Chairman. The "ayes" have it. The nomination
18	is approved. I now move to consider the nomination of
19	Rebecca Lee Haffajee to be an Assistant Secretary of
20	Health and Human Services.
21	Senator Stabenow. So moved.
22	The Chairman. The clerk will call the roll.
23	The Clerk. Ms. Stabenow?
24	Senator Stabenow. Aye.
25	The Clerk. Ms. Cantwell?

1	Senator Cantwell. Aye.
2	The Clerk. Mr. Menendez?
3	Senator Menendez. Aye.
4	The Clerk. Mr. Carper?
5	Senator Carper. Aye.
6	The Clerk. Mr. Cardin?
7	Senator Cardin. Aye.
8	The Clerk. Mr. Brown?
9	Senator Brown. Aye.
10	The Clerk. Mr. Bennet?
11	Senator Bennet. Aye.
12	The Clerk. Mr. Casey?
13	Senator Casey. Aye.
14	The Clerk. Mr. Warner?
15	Senator Warner. Aye.
16	The Clerk. Mr. Whitehouse?
17	The Chairman. Aye by proxy.
18	The Clerk. Ms. Hassan?
19	Senator Hassan. Aye.
20	The Clerk. Ms. Cortez Masto?
21	Senator Cortez Masto. Aye.
22	The Clerk. Ms. Warren?
23	Senator Warren. Aye.
24	The Clerk. Mr. Crapo?
25	Senator Grassley. No by proxy.

1	The Clerk. Mr. Grassley?
2	Senator Grassley. No.
3	The Clerk. Mr. Cornyn?
4	Senator Cornyn. No.
5	The Clerk. Mr. Thune?
6	Senator Thune. No.
7	The Clerk. Mr. Scott?
8	Senator Crapo. No by proxy.
9	The Clerk. Mr. Cassidy?
10	Senator Grassley. No by proxy.
11	The Clerk. Mr. Lankford?
12	Senator Grassley. No by proxy.
13	The Clerk. Mr. Daines?
14	Senator Daines. No.
15	The Clerk. Mr. Young?
16	Senator Young. No.
17	The Clerk. Mr. Barrasso?
18	Senator Grassley. No by proxy.
19	The Clerk. Mr. Johnson?
20	Mr. Johnson. No.
21	The Clerk. Mr. Tillis?
22	The Clerk. Mrs. Blackburn?
23	Senator Grassley. No by proxy.
24	The Clerk. Mr. Chairman?
25	The Chairman. Aye.

1	The clerk will announce the vote.
2	The Clerk. Mr. Chairman, the tally of the
3	members present is 13 ayes, 12 nays with proxies; the
4	final tally with proxies in the affirmative is 14 ayes
5	and 12 nays.
6	The Chairman. The "ayes" have it. The nomination
7	is approved. I now move to consider the nomination of
8	Brent Neiman to be a Deputy Under Secretary of the
9	Treasury.
10	Senator Grassley. Seconded.
11	The Chairman. The clerk will call the roll.
12	The Clerk. Ms. Stabenow?
13	Senator Stabenow. Aye.
14	The Clerk. Ms. Cantwell?
15	Senator Cantwell. Aye.
16	The Clerk. Mr. Menendez?
17	Senator Menendez. Aye.
18	The Clerk. Mr. Carper?
19	Senator Carper. Aye.
20	The Clerk. Mr. Cardin?
21	Senator Cardin. Aye.
22	The Clerk. Mr. Brown?
23	Senator Brown. Aye.
24	The Clerk. Mr. Bennet?
25	Senator Bennet. Aye.

1	The Clerk. Mr. Casey?
2	Senator Casey. Aye.
3	The Clerk. Mr. Warner?
4	Senator Warner. Aye.
5	The Clerk. Mr. Whitehouse?
6	The Chairman. Aye by proxy.
7	The Clerk. Ms. Hassan?
8	Senator Hassan. Aye.
9	The Clerk. Ms. Cortez Masto?
10	Senator Cortez Masto. Aye.
11	The Clerk. Ms. Warren?
12	Senator Warren. Aye.
13	The Clerk. Mr. Crapo?
14	Senator Grassley. No by proxy.
15	The Clerk. Mr. Grassley?
16	Senator Grassley. Aye.
17	The Clerk. Mr. Cornyn?
18	Senator Cornyn. No.
19	The Clerk. Mr. Thune?
20	Senator Thune. No.
21	The Clerk. Mr. Scott?
22	Senator Grassley. No by proxy.
23	The Clerk. Mr. Cassidy?
24	Senator Grassley. Aye by proxy.
25	The Clerk. Mr. Lankford?

1	Senator Grassley. No by proxy.
2	The Clerk. Mr. Daines?
3	Senator Daines. No.
4	The Clerk. Mr. Young?
5	Senator Young. Aye.
6	The Clerk. Mr. Barrasso?
7	Senator Grassley. No by proxy.
8	The Clerk. Mr. Johnson?
9	Mr. Johnson. No.
10	The Clerk. Mr. Tillis?
11	The Clerk. Mrs. Blackburn?
12	Senator Grassley. No by proxy.
13	The Clerk. Mr. Chairman?
14	The Chairman. Aye.
15	The clerk will announce the vote.
16	The Clerk. Mr. Chairman, the final tally is 17
17	ayes and 9 nays.
18	The Chairman. I thank my colleagues for their
19	time. The committee is adjourned.
20	[Whereupon, at 2:28 p.m., the meeting was
21	concluded.]

1	STATEMENT OF:	PAGE
2	Hon. Ron Wyden,	2
3	a U.S. Senator from Oregon,	
4	chairman, Committee on Finance	
5		
6	Hon. John Cornyn,	8
7	a U.S. Senator from Texas	

Statement for the Record of Ranking Member Mike Crapo Open Executive Session Senate Committee on Finance March 2, 2023

Mr. Chairman, we have considered Mr. Neiman and Ms. Haffajee in the prior Congress, and I intend to vote the same way as I did last Congress.

Mr. Werfel has an impressive background, and I appreciate his past service and willingness to serve today.

During his nomination hearing, Mr. Werfel made a number of important public commitments if he is confirmed, including:

- Using unbiased, data-driven performance metrics to publicly benchmark IRS performance;
- Working with this committee and being fully transparent and accountable for the IRS's actions; and
- Fairly administering the IRS in full compliance with the letter and spirit of the tax code.

It will be incumbent on him to follow-through on these public commitments.

Unfortunately, the unprecedented spending bonanza bestowed on the IRS through the misnamed Inflation Reduction Act sets no meaningful conditions or goals for the IRS.

After the legislation was passed, Treasury Secretary Yellen noted that an expeditiously-prepared operational plan for the funds was "critical" given its potentially transformational nature, and directed the IRS to provide her such a plan within six months.

Yet here we are, six months after the self-imposed deadline, and American taxpayers and members of Congress have still not seen this "critical" plan.

Meanwhile, the IRS has been spending its billions without any apparent limit.

This "spend first, plan later" approach is not transparent or responsible, and is a surefire recipe for error, waste and mismanagement.

Despite rhetoric about how the IRA funding will transform the IRS into efficient and modern service organization, only a paltry 6 percent of the IRA funding goes towards modernization. Over 32 percent is set aside for keeping the lights on, and the remainder – nearly 62 percent – is for headcount.

The fact is that the IRS will be getting much bigger than it currently is.

Based simply upon the ratio of the dollars the IRA sets aside for hiring, more than 93 percent of this growth will occur in the IRS's enforcement arm. I am concerned about what these new enforcers will actually be doing, and how efficient, effective and taxpayer-focused they will be.

A longer-term issue that Mr. Werfel will need to address is that at the end of the ten-year funding term the IRS will be much larger than it is today and its inflated headcount should not become a long-term obligation of the American taxpayers through ongoing annual appropriations.

While I cannot support Mr. Werfel's nomination today given these significant and unresolved issues, this process has demonstrated that we do share areas of common interest and concern. If confirmed, I look forward to working with Mr. Werfel on improving customer service at the IRS, bringing its technology into the 21st Century, and ensuring that IRS practices, administration, and procedure are as taxpayer-focused as possible.

I implore him to work with our Members to address the fundamental flaws in the IRS and earn the trust that I, and the American people, want to extend him.