

EXECUTIVE SESSION

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THURSDAY, OCTOBER 4, 1979

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U.S. Senate,
Committee on Finance
Washington, D. C.

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8 The committee met, pursuant to call, at 3:30 p.m., in
9 room 2221, Dirksen Senate Office Building, Senator Russell
10 Long, (chairman of the committee) presiding.

11 Present: Senators Long, Byrd, Gravel, Moynihan, Baucus,
12 Boren, Bradley, Dole, Packwood, Danforth and Durenberger.

13 The Chairman: Senator Gravel is recognized.

14 Senator Gravel: I think that we can go ahead and start.

15 With this series of slides, I just want to give an
16 orientation for the people to get a feeling of what the
17 problems are in Alaska, and then move to some charts, and
18 develop what I hope will be some interesting arguments.

19 The first slide demonstrates the weather on the North
20 Slope, and gives some appreciation of the temperatures that we
21 have. We are talking about working in 60 below zero weathers
22 and, of course, winds at 40 miles an hour.

23 The next slides is to try to demonstrate the remoteness
24 of Alaska. This is materials and equipment for which the
25 employees have to make a trip to pick up. We are talking

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1 about these kinds of barges coming out of Seattle, or out of
2 the Gulf Coast, which have to travel 3,500 miles to get to
3 Alaska.

4 The next slides shows the way the barges are brought in.
5 The break-up on the North Slope only has a window of two
6 months a year, if that much, and so everything is staged to
7 come in at a certain point in time, assuming Mother Nature
8 cooperates, and the barges then are off-loaded.

9 The next slides shows the facilities for that purpose,
10 where you have to build ramps out, and build these docks.
11 There literally was nothing there. The large quantities of
12 gravel that are used are hauled into the various building
13 sites themselves.

14 The next slide shows the transportation. In most part of
15 the United States, particularly in your state, and other
16 states, the transportation system is already there. This is a
17 place where you have to start totally from scratch. We are
18 not talking about just a road. We are talking about the
19 entire transportation infrastructure of the area that has to
20 be built on these gravel pads which are a lot more difficult
21 to build than the normal roads because of the permafrost that
22 you have.

23 The highway that goes from the Yukon River to Dead Horse
24 is almost 400 miles. It is just the highway to get to the
25 site, not to speak of all the roads that are part of the

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1 infrastructure system, or to building pads to drill on and to
2 build the gathering facilities.

3 The roads only work in the winter time, if the weather
4 permits. The next slide shows what has been the mainstay for
5 activity on the North Slope, and that is the Hercules aircraft
6 travelling through the North Slope. These Hercs,
7 incidentally, have hauled more freight through the North Slope
8 by several factors than was hauled in the Berlin Airlift,
9 merely to accommodate the construction program.

10 So you see that everything is brought up there by truck,
11 when it is permissible, and by and large by Herc, or on barges
12 that come in at specific times of the year.

13 The next slide shows the buildings that have been
14 created. You will notice that they are not on normal
15 foundations. They are built like boats. There is as much
16 insulation underneath the building as possible as on top.

17 You have piers, and the piers are frozen into the
18 permafrost to give stability.

19 The next slide shows the power station to supply
20 electricity.

21 The next slide shows a sewer system that had to be
22 completed.

23 The next slide is the communication system.

24 The hospital facilities,

25 The recreational facilities.

1 The next one gives you an idea of how cold it is. We are
2 used to seeing people work in a normal fashion. That is not
3 the case up here.

4 I think, Mr. Chairman, while you have that glove on,
5 maybe you would like to pick up a pencil, and that will give
6 you an idea of the problem.

7 You have to keep in mind that if you have got to do any
8 writing, you have to take the glove off, which means that you
9 are not going to take the glove off outside. It means that if
10 you are going to do any writing, you have go back into the cab
11 of the vehicle, take the glove off, and write. This will give
12 you some impact of what it does in terms of the efficiency of
13 the individual.

14 I, myself, once in my life worked in 60 below zero
15 weather. As a young person, I had a trailer development, and
16 I was trapped into a situation where I had to put a family in,
17 and hook up merely on a mobile home the water, the sewer, and
18 the electricity.

19 That is not a very big project. You can do that in less
20 than an hour in a normal day. It took eight hours to do that
21 just because of having to fight the elements.

22 So you can imagine a worker who has to go out and check
23 on some materials, and has to fill out a log, has to go and
24 check, walk back to the cab of the vehicle which is kept
25 running all the time.

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1 Another phenomenon that people don't have an appreciation
2 of is that if you went to a motel in a rural part of Alaska in
3 the winter time, and that motel did not have any plug-in
4 facilities for your automobile, and you had temperatures of 50
5 or 60 below zero, you would have to leave the car running all
6 night.

7 I think that it is an unusual phenomenon for people to
8 realize that you would check into your motel, the vehicle
9 would be on, and you would let the vehicle run all night
10 because what you would probably use is about two-thirds of a
11 tank of gasoline as opposed to a \$25 to \$30 bill that you
12 would have to pay to get your car started by having a wrecker
13 come and start it, because it would freeze up so badly that
14 you would not be able to handle it.

15 Mike, just hold that glove up. Mr. Chairman, you have
16 the other glove?

17 To give you an idea, those gloves cost over \$60.
18 Obviously, the workman is not going to pay for that. The
19 company has to pay for that.

20 You will notice that there is a little red band on the
21 front of the glove. Now, that is not to spot people in very
22 bad weather like that. It is an interesting little band.
23 What it is is a particular woven orlon piece that is placed on
24 the glove. Obviously when it is cold, you cannot take your
25 glove off and reach into your pocket and grab a handkerchief.

1 Certainly, when it is cold like that, your nose is prone to
2 run.

3 So what you do, you take the glove and you wipe it across
4 your nose like that, and then whatever mucus is deposited on
5 the orlon instantly freezes, so as you walk by a metal frame
6 or something, you knock it and it falls right off your glove.
7 So you don't have to take your handkerchief home to wash, and
8 there is a slight saving in this regard on the laundry bill.

9 (Laughter.)

10 Senator Gravel: To give you some of the anomalies that
11 we face up there in the normal course of the situation, the
12 next slide will give you an idea.

13 This is what we call temperate weather. There is no way
14 that a person would go to work like this on a slope if the
15 weather was not very good.

16 The next slide. You are used to seeing rigs that are
17 open. These rigs are all closed in and are heated. The only
18 part that is left open to the element is the part of the
19 shaft, and they blow heat on that while they are working. I
20 want to tell you that it has got to be one of the toughest
21 activities, and of course they pay very well as a result of
22 that.

23 Here again are the facilities. These are gathering lines
24 that service the head of the main pipeline.

25 The one slide that would have shown the difference of the

1 tough weather is where you have to wear a face mask, and I
2 think we have seen those at other times.

3 Why don't we forego the balance of the slides.

4 This was to just give you some feel as to what we are
5 talking about in terms of costs, because I think we think in
6 terms of costs in the abstract, it is costly up there, and we
7 don't know why. As I indicated, just the gloves that the
8 company has to pay for were \$58 three years ago, and now they
9 are in excess of \$60.

10 To clothe a man to go to work costs in excess of \$800,
11 the various items, mittens, hats, gloves, parkas, special
12 shoes, and all of that. Eight hundred dollars just for the
13 clothing, whereas a person in your area would go to work with
14 Levis and a T-shirt, a good pair of boots, a good pair of
15 gloves, and a hardhat. You can appreciate how the costs get
16 into that area.

17 Would you put up that first chart?

18 The first chart that I am showing you shows the cost
19 which is 15 times more to drill in Alaska than in the South
20 48. You are talking for the average well about \$3,500,000 per
21 well, as opposed to a well in the Lower 48 of \$250,000. The
22 \$3,500,000 is an average. We have wells that go considerably
23 above that.

24 The next chart. As indicated, with regard to the
25 production workers, and some of you saw the chart and said:

1 "I would like to make the \$40." I think that it was Senator
2 Talmadge who mentioned that to me at noon. The \$40 is not
3 what is paid to the workers. The \$40 is the cost of putting
4 the worker on site. That, of course, involves the housing
5 that has to be provided, the food, the clothing, and these
6 costs amount to about \$150,000 per day.

7 Now, we all talk in terms of commuting. There is nobody
8 that lives on the North Slope, except the people who live in
9 Barrow. They live there, it is their home. But those who are
10 not Eskimos, who are not indigenous to the area, they work
11 there, but they don't live there. So a part of the worker's
12 costs to the company in question is the 25 trips to Anchorage,
13 which is in the contract price, that have to take place.

14 So you are talking about a cost in the South 48 of \$9.00
15 per hour for the workmen, and in Alaska a cost of \$41 to \$42.

16 The next chart is the one that is as crippling as
17 anything that can happen.

18 Pull the other chart down, I don't think that we can see
19 the Lower 48, it is so far down there compared to our costs.

20 This is primarily the cost of transportation. The tariff
21 is a little over \$6.00, and that is a constant. If you are
22 shipping the oil to the West Coast, where we have a capacity
23 of almost 900,000 barrels --

24 The Chairman: What is the TAPS?

25 Senator Gravel: That is the tariff for the Alaska Oil

1 Pipeline from Prudhoe Bay to Valdez.

2 The Chairman: What does the TAPS stand for?

3 Senator Gravel: The Trans-Alaska Pipeline System.

4 So you can see, if you find some oil in Montana, or in
5 Louisiana, or Colorado, it costs 50 cents a barrel on the
6 average to get it to market. In our case, it can cost from
7 \$7.50 to almost in excess of \$10.00 to get that oil to market.
8 This, incidentally, is part of the case that I wish to make,
9 the economic discipline, so to speak, so that there is no
10 windfall profits. This is the chart that demonstrates that.

11 Regardless of what happens, in comparison to anybody
12 else, our costs are so horrendous, not only in the discovery
13 process, but primarily in the transportation system to get it
14 to market, there is just no way that they would enjoy any
15 windfall, either in terms of the revenue or in terms of
16 profit, for that matter.

17 This amount goes to the companies that own the line.
18 There are nine companies that came together to build the
19 pipeline. As you know, it cost \$8 billion to construct. The
20 State of Alaska, with the Federal government, in a position
21 that I have been opposed to of the State of Alaska, tried to
22 fight to lower the tariff.

23 I had the Attorney General of the State of Alaska in New
24 York once, and we were in front of one of the Bond Councils of
25 the State, and we were the tariff, and using the example of

1 British Petroleum, which is one of the owners. We were
2 looking at the tariff and analyzing what was going on.

3 He was making his case, and all of a sudden the case just
4 popped out on him that if the Federal government is successful
5 in lowering the tariff, they will not even recover their
6 costs, when you include inflation.

7 So you can see the pressures that exist in actions by the
8 Congress compounded by changing the rules on them in what they
9 can get as a normal return in the normal pipeline systems of
10 the nation.

11 In your state and in other states where they have
12 pipelines, they have a return. They get it and there is no
13 big deal about. In this particular case, again because of the
14 visibility of the project, everybody looks upon it as the
15 golden goose that we can wring a little more out of.

16 That is another problem that is tracking over here, which
17 will obviously have an effect on what will be the future
18 transportation systems relative to new discoveries in Alaska.

19 I will come to another problem, in addition to the one
20 that we were dealing with here in regard to windfall profits.

21 Senator Dole: But they must get a pretty good return.

22 Senator Gravel: No. They get a regulated return. It is
23 a common carrier. There is no big deal on that.

24 You see, you certainly cannot evaluate their return by
25 the cost of it. There is no other \$8 billion pipeline in the

1 United States or anywhere else in the world today. This is
2 the only one. So, if at that tariff they can make a
3 reasonable return, and if you lower that tariff they cannot
4 even make a recovery after inflation, then it is going to be a
5 cold day in hell before anybody else goes and builds a
6 pipeline, whether it is in my state or not, because obviously
7 this will set a precedent in changing the rules with respect
8 to the return that people can expect on pipelines.

9 The Chairman: Thanks to our Environmental Protection
10 Agency friends, who ran up the costs to \$900 million.

11 Senator Gravel: I can recall sitting in conference on
12 that subject when we were fighting to chop off about \$2
13 million of what those of us familiar with the project thought
14 of as excessive engineering.

15 It was an interesting phenomenon that the people in the
16 room who were fighting to increase the costs were the people
17 who represented the constituencies that are now going to have
18 to pay this excess cost.

19 You are talking in terms of this transportation compared
20 to the South 48 of 20 times. Just to fix it in your mind, we
21 are talking about, for just the drilling and discovery aspect
22 of it, 15 times more, and transportation is 20 times more than
23 what it is in the South 48.

24 Just as an aside as to where the oil goes under this
25 system. About 900,000 barrels a day are absorbed on the West

1 Coast and that can vary slightly. The Gulf Coast picks up
2 about 200,000, and the Caribbeans for refining and the East
3 Coast pick up about 100,000, and sometimes 275,000, depending
4 upon the demand.

5 The next chart.

6 In this one here, we are talking in terms of what can
7 happen to a company. This is obviously SOHIO. They have
8 about half of the oil up there. This is a company that
9 essentially rolled the dice in this situation, and literally
10 risked its entire net worth on this one project, and it came
11 about. I will give you some figures a little later which will
12 show how preciously close they came to having that not come
13 about.

14 The red represents what they have to invest. In 1978,
15 you can see from the return of last year that they did not
16 even get close to that.

17 When you talk in terms of the profits that they are
18 getting, they are going to be coming out with their third
19 quarter profits shortly, and it is going to show a growth from
20 last year of considerable proportion. I am sure that the
21 media will focus on that growth figure just as it did with
22 Exxon, Amoco, and others for the second quarter earnings.

23 The growth factor is very deceptive because they were
24 down in the middle five to six percent return, which of course
25 is just terrible. You could not make investments and stay in

1 business making that kind of return.

2 Now as they approach average manufacturing, and they are
3 still below average manufacturing, people are not focusing on
4 the fact that they are still not making the average of what
5 other companies are making in the United States. They are
6 still below it.

7 What they do, they focus on the fact that they went from
8 a very bad situation to almost a moderate situation. But, of
9 course, it adds to the misunderstanding that exists in the
10 nation as to what the products really are with respect to the
11 oil companies.

12 You can see by the red there, how much money has to be
13 spent in order to get out the oil that we anticipate. We are
14 talking in terms of a reservoir of 10 billion barrels. How
15 much they will be able to spend in those lines from 1981 on
16 out is going to depend on what is committed in the green part
17 of the line.

18 I will deal more closely with that in some quotes from a
19 gentleman who testified before the committee from Exxon.

20 The future estimates -- this is just for one company --
21 for the entire field are somewhere between \$14 and \$19 billion
22 more that have to be spent. We have only spent in the field
23 thus far \$3.5 billion. What we are getting now, and that is
24 the reason why in 1978, 1979, and 1980, you don't see the
25 large capital expenditures that you do in 1973 or in 1975, for

1 the very simple reason that it is little bit like a bottle of
2 tonic water, once you shake it and you take the cap off, it
3 flushes out, and it is cheap. But then all of a sudden it
4 goes flat, and then you have to begin to inject water to push
5 the oil out, and it is the capital investment that now has to
6 be made in order to get the oil out.

7 So, those who think that we can walk away and go ahead
8 and see something that we can axe right now, all we will be
9 doing is setting the economics so that it will not make any
10 sense to go ahead and make the expenditures to bring the oil
11 out, oil that we know is there.

12 Would you show the next chart.

13 This chart gives you a comparison. Would you study it
14 for a moment.

15 It gives you a comparison of the potential that we have
16 in Alaska with the potential in other parts of the United
17 States. You will notice that the orange is in billions of
18 barrels. It is very conservative, the 30 billion. It is
19 between 30 and 50 billion. If you took 40 billion, it would
20 probably be equal to what every other state has all combined.

21 When you see that the price they have been getting in
22 Alaska up until recently is \$7.50, and then you see what they
23 get out of Texas, out of California, out of New Mexico and out
24 of Wyoming, and the other places, it just does not make any
25 sense for people to go to that high risk area if you are going

1 to again control that price, which is not even in the same
2 ballpark as the other states.

3 The question becomes very simple in terms of economics.
4 Do you want to bring out the oil that is there, or do you want
5 to leave it there. Those are the choices that we must make
6 from the nation's point of view. So, you can see, on a
7 comparative basis, what our situation is in Alaska.

8 The next chart.

9 This is a chart that I would have hoped Senator Packwood
10 would be here to see. We will show it again when he does get
11 here.

12 We heard a lot yesterday from the Treasury telling us
13 that their figures are very precise as to what the net is
14 going to be, and how much we are going to lose in payroll
15 taxes if we don't tax the windfall profits.

16 This is the only chart that I have seen where you
17 actually can make a comparison of what it is going to cost for
18 a unit of energy in the Gulf area, the Louisiana-Texas area,
19 the on-shore area in the Rocky Mountains, and in the Deep
20 Water Gulf, Prudhoe Bay, the Northern Field of Alaska, and
21 then for the synthetics, for which we are prepared now to take
22 money from all of those other areas and put it into the
23 synthetics.

24 This is the way the calculations are done. The sum of
25 all the investments to be made in the prospect is divided by

1 the maximum daily output of the project, to come out with an
2 investment per daily barrel of output.

3 So it is not hard in macro terms. You can just take all
4 the various proposals that are put forward, and then take the
5 projections that they tell you that they are going to bring in
6 terms of oil, and then just take that investment and make this
7 very simple computation, and this is what you come out with.

8 By taking the money away from industry, we can turn
9 around and guarantee that we will lock this country in that
10 red column, where we will be paying \$40,000 per unit that will
11 be coming about -- that is the synfuels.

12 The credits should be measured in that kind of a choice
13 so that we look intelligently and say: "Where do we get the
14 best bank for the buck." Obviously, we get the best bank for
15 the buck in anything to the left of what would be the synfuels
16 chart in that regard.

17 I just would like to quote from a statement of a
18 gentleman who testified before the full committee. This was
19 not the subcommittee where we had the testimony. This is Mr.
20 Slick of Exxon Corporation. He had what I thought was very
21 good testimony, and I would just like to go over it, because I
22 think it recapitulates to a degree where we are at.

23 The recovery that is anticipated with the \$3.7 billion
24 that has been committed and spent so far is about 5 billion
25 barrels. As I stated, the entire Sadlerochit field is 10

1 billion. In order to go and get the other 5 billion, we have
2 to make an investment of somewhere in excess of \$12 billion.
3 This is not computed anywhere in this tax proposal.

4 So to give you a sense of comparison, a reduction in the
5 ultimate recovery of only one half of one percent of the
6 Sadlerochit Reservoir will reduce the nation's supply of crude
7 reserves by 100 million barrels. That is just a difference of
8 one-half of one percent.

9 So what we do in the Congress has an effect within the
10 corporate boardrooms. Just as a matter of good economic
11 policy, we should not be compelled to make decisions that
12 could just lower our reserves drastically.

13 I would like to quote this one paragraph from the
14 testimony, because the most important thing of all, not only
15 for Alaskan oil, but for the nation, I think, there is a
16 principle at stake for the nation.

17 You see here what we have done, we have singled out one
18 reservoir, and we are going to tax that one reservoir because
19 it has a measure of success.

20 I would quote from Mr. Slick's statement: "Simply put,
21 it is the impact on the willingness of investors to undertake
22 high risk ventures in the energy field if government policy is
23 to selectively tax the successful ventures after the risk is
24 taken."

25 In point of fact, there is no program that is advance to

1 go ahead and guarantee a rate of return to the companies when
2 they sink dry holes. So if we set in motion this principle
3 here for Alaska, I can assure you that it will not take long
4 before people will say, "We have a good find here in Kansas,"
5 or "We have a good find here. Let's just pull out that
6 reservoir, and only tax the good stuff, and forget the bad
7 stuff."

8 The bad stuff will not be made because it takes the money
9 from the successful finds to go ahead and pay for the
10 unsuccessful finds. You need but examine the monies that were
11 spent by the same companies there in Alaska that spent monies
12 in the Gulf of Mexico, you are familiar with that, on the east
13 side of it, of \$1.5 billion, all dry. So far, in the Gulf of
14 Alaska, \$700 million, all dry holes. Baltimore Canyon, so far
15 nothing significant, \$1.4 billion.

16 What we will be doing will be to make sure that there
17 will be nobody, whether independent or major, that will go out
18 and make the expenditures, because they will have no guarantee
19 that if they have a loss, it will be protected, because when
20 they find it, the government is quick to take that over.

21 In summary, let me just say that our costs of production
22 are 15 times what they are in the South 48. Our labor is four
23 times what it is in the South 48. Our transportation is 20
24 times what it is in the South 48.

25 If we could bring in that other chart?

1 This is a chart that was done by the Independent Oil
2 Producers of the United States, and it involves the
3 sedimentary basins that exist in the United States. This is
4 the most important chart we have because it shows that in all
5 of the efforts made to find oil and gas in the United States,
6 we have only touched two percent of what we have.

7 This is why it is so tragic when we start on the premise
8 that there just no more oil and gas to be found. We have only
9 touched two percent.

10 This shaded area here is sedimentary basins. The green
11 areas are where there is a likelihood of finding oil. The
12 area that we are talking about here in Prudhoe Bay, the
13 Sadlerochit Reservoir, is 190,000 acres of land.

14 When the President of the United States signed the order
15 to withdraw the great monuments in Alaska, he withdrew 56
16 million acres of land. He withdrew it in areas here, here,
17 and right across the face of this (indicating) except leaving
18 one little path, which is where the Alaskan Oil Pipeline was.

19 He impacted 14 million acres of sedimentary basins.

20 I am not going to take the committee's time to debate the
21 Alaskan Lands bill, which is so controversial, and which I
22 have mentioned so prominently. It passed the House by three
23 to one. The Alaskan Lands bill pulls out of inventory 100
24 million acres of sedimentary basis. You couple that with what
25 is happening.

1 I can show you the area where it would come in. It is a
2 very large sedimentary basin. People don't want to go and
3 look for it, because you would have to come in on a refuge,
4 and obtain permission to go and explore the refuge.

5 USGS has told us, and the industry has told us that if
6 they only had one well to drill in the United States, the last
7 place to look for oil, the place in the northern hemisphere
8 where they would sink that last well is right up here in the
9 Arctic gateway.

10 Now, it is being treated as a wilderness to protect the
11 caribou herds that go back and forth. They only come here six
12 weeks out of the year. They don't show up every year. This
13 is the place where the government and the industry have said
14 is the last place where they would sink a well.

15 It is very uncharacteristic of mountain area. It is open
16 plain area. If I put a blindfold on you, and took you out of
17 Prudhoe Bay, moved you, and took the blindfold off, you could
18 not tell where you are. You could not tell the difference.

19 What is happening to the industry in Alaska is that they
20 are being assaulted in an effort to take away the sedimentary
21 basins, so they would not have to look and build it. This is
22 being done by both the Congress and the Executive.

23 Then, you take the area that you have with the costs, and
24 the risks involved. All of a sudden they find the greatest
25 find in the history of the United States, and its projected

1 return, at best, is going to be 15 percent when the whole
2 field is played out. Between 11 and 17 percent is what the
3 return is going to be. If they are lucky, they will hit
4 average manufacture, after this colossal investment.

5 Then they are assaulted additionally with what we are
6 going to do here by bringing them into the regulatory process,
7 when the sheer economics regulate their noncompetitive
8 situation.

9 If you wanted to, you could take the single computation,
10 and just think back to the price that oil was selling for in
11 1972, somewhere a little less than \$5.00 a barrel.

12 The decision to build the Alaskan oil pipeline was made
13 in Senate in July of 1973. It was signed into law in the fall
14 of 1973. The boycott occurred, which set in motion the
15 quadrupling price of oil in that period. So, it means that
16 had the quadrupling price of oil not taken place in 1974, the
17 nation would have been launched on a construction program
18 which would have cost \$8 billion, merely in the construction
19 of the pipeline, with a tariff of \$6.23, when a barrel of oil
20 was selling in the marketplace for less than \$5.00.

21 Had that quadrupling price not taken place, which we had
22 no control over, incidentally, what would have happened to
23 this construction? I would venture to say that many of the
24 companies, as a result of the actions of government, companies
25 as large as Exxon, ARCO, SOHIO, could have been brought to the

1 brink of bankruptcy as a result of the capriciousness of what
2 the government did.

3 Now that they have got a company like SOHIO that has put
4 literally all its eggs in one basket, and you have one third
5 of all the oil reserves in the United States in one place, and
6 by an action of government, we can legislate the diminution of
7 that reserve on the order of hundreds of millions of barrels
8 that could potentially come out of the ground.

9 When we have these kinds of costs, I obviously feel that
10 this warrants an exception. It has been characterized as the
11 Alaska exemption. We want to make the record very clear. As
12 far as I am concerned Alaska got its exemption with Wyoming,
13 and with Louisiana, and with Texas, when we addressed
14 ourselves to the tax in the revenue side of this. That is the
15 Alaska exemption.

16 This is the American exemption that I am talking about,
17 because when you look at the chart, and recognize how much oil
18 we have, we can make a calculated decision to take off the
19 table, take it out of inventory, and say: "We will wait for
20 future generations to do it."

21 If the Congress wants to do that, if the Congress wants
22 to do that, so be it. I just think that it would be a great
23 tragedy for the nation. Obviously, I would abide by that
24 judgment, and so would the companies involved. It will hurt
25 the Alaska people. It will slow down activities in this, and

1 we may have to wait a generation before we wake up to the fact
2 that Alaska has an unusual potential.

3 So all I am saying, gentlemen, is that these costs are so
4 horrendous up there that that in itself is the economic
5 discipline. If those costs alter, and you see profits come on
6 line later on, then fine, tax them.

7 Certainly, those profits have not been there. These
8 companies are strung out. Now to change the rules of the
9 game, I think will have horrendous effects on what will
10 happen.

11 We are not talking about the fact that you are going to
12 have to wait a long time for this. Right now our efforts to
13 go ahead and expand capacity an additional 200,000 barrels a
14 day, that capacity expansion is going to have to be fed by
15 wells that are going to have to be outreached.

16 There is considerable oil in the western part of this
17 25-mile span, and the costs in the outreaches of this are
18 considerably more expensive, so they will just have to make
19 decisions that they can't do it. It is nothing malicious. It
20 is nothing in terms of shutting in.

21 It is just simply that it does not make any economic
22 sense to go ahead and pour more money into that. These
23 companies would be subject to suits from their own
24 shareholders if they were to do that.

25 I just make an appeal to the figures here that

1 demonstrate these unusual costs, which are not questioned by
2 anybody. The House put on the amendment. It was never
3 offered by the Administration.

4 The Administration was in the embarrassing position of
5 not making intelligent comment on it when the House took this
6 action. Then later on the Administration came in, and said:
7 "Well, it is okay. Let's just put them at tier-two, and they
8 will get along with everybody else.

9 The Chairman: Let me ask you a question. You know as
10 far as most of us on this committee are concerned, and I know
11 as far as the chairman of this committee is concerned, we all
12 agree with you that to lock up all the Alaskan oil in the
13 wilderness area is silly.

14 It seems to me that the least they could do is to go
15 where they can find some oil, and they could dress the oil
16 field workers in polar bear costumes, and the animals would
17 not know the difference as to whether they were a human being
18 or a polar bear.

19 We have a story down our part of the country about a
20 Frenchman, who wanted to go hunting and shoot ducks. He and
21 his friend dressed up in a cowhide. They sneaked up close on
22 those ducks. About that time, the woman in the rear was
23 beating the one in the front, and she said: "Quit beating on
24 me, and get your guns. Do you not see those ducks so close?"
25 He said: "Forget about those ducks. Here comes the bull."

1 So, if it worked for a Frenchman, it ought to work for
2 Alaskans.

3 They ought to let them drill in those wilderness areas.
4 Just give them a few locations to drill, I think you are right
5 about that.

6 We voted here, you voted, and so did all the rest of us
7 vote to deregulate all new production. So I feel that you
8 have our support for producing all the new oil that you can
9 find up there, and you must have enormous amounts of it up
10 there.

11 The Administration is recommending, and the committee
12 would probably support you as far as the Administration is
13 willing to go, give all the Alaskan oil upper-tier treatment.
14 You have good wells up there. I understand the wells produce
15 1,000 to 2,000 barrels a day, which is one hundred times the
16 average lower-tier well.

17 In the spirit of trying to do what we can do for you,
18 what is wrong with upper-tier treatment for the old oil that
19 you have in Alaska, and we have already voted to exempt all
20 this new oil, and you must have enormous amounts of it up
21 there.

22 Mr. Gravel: Two points. One, when you speak of new oil,
23 I really want to stress that in my judgment, there is no
24 question that everybody feels that new oil is important. I
25 think even the consuming states recognize the simple situation

1 that if you don't release new oil, we are going to be in
2 trouble.

3 I want to tell you that if you do tax this like any other
4 situation, what you have done, you have changed the rules of
5 the game. When the Congress goes on record, and where an area
6 was implicitly deregulated, and they went out and did things.
7 Now they are coming under regulations, because they have had a
8 profitable find, what you are telling the investment groups
9 that are going to go out and do things in oil is, if they do
10 well in finding new oil, the Congress is going to come in and
11 relegislate on them. I think you have eroded the benefit that
12 will accrue from new oil itself.

13 Secondly, if you really want to do it in those terms,
14 then you take this chart -- If you want to treat everything
15 the same, then what you want to do is to offset the high cost
16 area for Alaska, and treat them all the same. You can do that
17 and feel that you are controlling it. It would be wiser in
18 its impact, but that would be the effect.

19 But if you turn around and say that for a barrel of oil
20 in Texas, California or New Mexico, that is fine. You can get
21 that upper-tier for new discovery. But you have to go up here
22 and spend 20 times more to bring it to market, and then four
23 times more for your labor, and 15 times more for your
24 drilling, then you are not going to look for it on a
25 comparative basis.

1 It will just not make any sense because you have a high
2 cost area.

3 I can recall myself in Alaska, as a State Legislator,
4 when they were talking about going to Prudhoe Bay. I thought
5 that it was funnier than a crutch. If they went up there, and
6 even if they found it, they would never get it out. It could
7 have been one billion barrels of oil, two billion barrels of
8 oil, they would not have gotten it out. But when it was the
9 largest find in the history, of course, the economics were
10 there to get it out.

11 So if you don't keep those economics even, you will not
12 get the effort. Again, here is where the sedimentary basin
13 is, and this is where the potential is, if you want to take
14 this potential out of inventory, sobeit. There is nothing
15 that we can do about it. But this is a judgment that we make
16 as a nation.

17 To make that economic judgment is no different than the
18 economic judgment that was made by the House that we want to
19 pull out of inventory 100 million acres. We think that it is
20 important for the caribou and the bears to have first priority
21 over human beings. You can do the same thing frontally under
22 one argument, you can do it through the economics, the way you
23 structure the situation.

24 The way it is structured in the bill, it would be my
25 judgment -- the companies have not said that, and their

1 statements obviously are very cautious. They operate
2 differently than we do. But I would venture to say that if
3 the House bill were to pass as is, the great reserve of Alaska
4 of 10 billion barrels would become five million barrels just
5 like that.

6 If we do something in here in order to keep it in order
7 with something else, that great reserve may be capriciously
8 six billion, seven billion, eight billion, but it is not 10
9 billion, because those costs are too marginal.

10 We can take our choice. We can set up the economic
11 structure so that it will not work, or we can exempt it, or we
12 can just say that we are making it equal. But we are not
13 making it equal to the rest of the nation, because this is
14 what we face here in terms of capability, and this is the type
15 of returns that we get. It would still be out of whack if you
16 kept it at the same amount as tier-two.

17 So if you are thinking in those terms, obviously the only
18 answer is to go and make it comparable, at least.

19 The Chairman: You are talking about the Prudhoe Bay
20 wells producing 1,000 or better, are you not?

21 Senator Gravel: Some of them.

22 The Chairman: What does the average well produce on
23 Prudhoe Bay?

24 Senator Gravel: I would have to dig around and find the
25 figures.

1 It is 10,000 barrels a day will be the average well.

2 The Chairman: You are talking about the average well
3 producing 10,000 barrels a day.

4 Senator Dole: You are outdoing Kansas all the way.

5 Senator Gravel: The depth is generally 9,000 feet.

6 The Chairman: The cost works out at about \$3.5 million.

7 Down in my part of the country, if somebody finds a
8 100,000-barrel a day well, he thinks that he has got a good
9 well. If a man spends \$350,000 and finds himself a 100-barrel
10 a day well, he thinks he is rich. So if you don't do that
11 calculation, you make that 10 to 1 adjustment.

12 We are sympathetic. We are all from producing states. I
13 see the Senator from Oklahoma is smiling. In Oklahoma, if you
14 get a 10,000-barrel a day well, somebody thinks that he is
15 doing very well, indeed.

16 You have already got it, and you know that it is there.
17 If you can go down 9,000 feet, and get 10,000 barrels even at
18 those Alaskan costs, I think that you would have a great deal.

19 We have voted to exempt all the new oil, so that Alaska
20 would get that. We are talking about whether there should be
21 any control at all in Alaska, and that has to do with the oil
22 that you have already got, and generally speaking we are
23 talking about Prudhoe Bay, which is the best oil field in
24 North America.

25 What is the Treasury's position?

1 Senator Gravel: Could I talk to one point you made, Mr.
2 Chairman. When you talk about those comparative costs, you
3 are not adding in -- The \$3.5 million is the average cost of
4 the well. Your average cost is \$250,000. That is the cost.
5 That is the cost that you see there. But the cost of
6 transportation is 20 times greater. You pay 50 cents to get
7 your oil to market. We have to pay somewhere between \$7.50 to
8 \$11.00 to get our oil to market. That is the regulator.

9 The Chairman: That is right. We want to do the right
10 thing by Alaska.

11 To look at this whole thing, we need to be the devil's
12 advocate.

13 If you will show an oilman in Louisiana where he can find
14 himself a 10,000-barrel a day well, he will put on those
15 gloves, and he will put on a polar bear costume, and he will
16 get out there in that 60 below zero weather to get that oil.
17 He will risk losing his nose, his hand, his leg, and whatever,
18 if you can show him a 10,000-barrel a day well.

19 (Laughter.)

20 Senator Gravel: Mr. Chairman, we do have oilmen from
21 Louisiana.

22 The Chairman: In fact, quite a few of them have.

23 Senator Gravel: That is right, they have gotten dry
24 holes. They have taken the gloves off, and they have gone
25 right back to th swampy country with you.

1 The Chairman: My guess is that you have a bunch of
2 "coon-asses" from Louisiana looking for that 10,000-barrel a
3 day well right now.

4 Senator Gravel: They have left. The coon part of it got
5 a little cold.

6 (Laughter.)

7 Mr. Lubick: Mr. Chairman, it is our position that what we
8 are talking about is simply the already producing wells in the
9 Sadlerochit Reservoir. You are not going to have any
10 additional supply response as far as these are concerned. We
11 would suggest, by moving them to the upper-tier, we think,
12 that is appropriate.

13 The Chairman: Where are they now? What is their
14 situation now?

15 Mr. Lubick: In the House bill, they are at an artificial
16 price of \$7.50.

17 The Chairman: What price are they getting now up there
18 in Alaska?

19 Mr. Lubick: They are getting about \$13.00, because you
20 have to subtract from the price at the refinery the cost of
21 transportation for getting it there.

22 The Chairman: What is the Administration's
23 recommendation for those wells?

24 Mr. Lubick: Our recommendation is to move them to the
25 upper-tier, which starts at \$13.00 adjusted for inflation.

1 They are just about at the break point at the present time
2 when you add the transportation.

3 The Chairman: Am I to conclude, then, that what the
4 Administration is recommending for Alaska is about the same as
5 they are getting right now?

6 Mr. Lubick: Under the House bill, there would be a tax.

7 The Chairman: I am not talking about the House bill.
8 What is the situation right now? As of now, what would be the
9 difference?

10 Mr. McGregor: The wellhead price being received after up
11 the transportation cost is approximately \$13.00 right now. I
12 would have to go back to some reporting service to see how
13 close that is.

14 The Chairman: Is that what they are getting before the
15 President's decontrol order?

16 Mr. McGregor: Yes, sir, that is what they are receiving
17 today at the wellhead.

18 The Chairman: In dollars and cents, on a per barrel
19 basis, how much difference would there be between that and
20 what they would get under the Administration's recommendation?

21 Mr. McGregor: As I understand what we are talking about,
22 it is not the effective wellhead price, which would still be a
23 netback computation for Alaskan crude certainly after 1981. I
24 don't know what will happen in the interim.

25 The Chairman: I am talking about net to the producer, to

1 the guy who has got the well, that drilled the well, net to
2 him, whether it be a company or an individual. How much more
3 or less would he get if we took the Administration
4 recommendation, and what those same people are doing up there
5 right now?

6 Mr. McGregor: Today, it would be zero, but as the world
7 price increases, and I assume the Joint Committee Staff and
8 the Treasury have computed in the one percent real price
9 growth, that is the number that is shown in the papers that
10 are before the committee in terms of revenue streams. I
11 assume that it is the number. I defer to the revenue experts
12 on that.

13 Mr. Shapiro: Let me show you one thing that may be
14 helpful to you. In the materials that the staff prepared, the
15 sheet that has on it "Tier-One Oil," the September 25th date,
16 look at number 5, which is headed "North Slope Alaskan Oil."

17 There are revenue tables which show you what the revenue
18 effect is if you were to exempt Alaskan oil, and then the
19 revenue effect if the Alaskan oil was in tier-two, as the
20 Administration proposed.

21 I think if you look at the difference, you can see the
22 effect between an exemption, and what the Administration
23 proposal is.

24 The Chairman: It estimates that an exemption would start
25 out at \$743 million a year, and it would build up and from

1 1980 to 1990 to \$12,218,000,000. Is that right?

2 Mr. Shapiro: That is right.

3 The Chairman: Is this the Administration recommendation?

4 Mr. Shapiro: Yes.

5 The Chairman: The tax in tier-two.

6 Mr. Lubick: That is correct.

7 The Chairman: That would indicate that it would be worth
8 about half of that. It would start out with \$783 million, and
9 from 1980 to 1990 that would be \$6,969,000,000. Is that

10 right?

11 Mr. Shapiro: As you can see, it starts out very small.
12 The difference is only \$40 million in the first year. But as
13 it is expected for the price to increase over time, then you
14 will find that the difference gets much larger in the out
15 years.

16 Because of the fact that the price is approximately
17 \$13.00 now, and the world price is at that level, it is
18 expected to have a very small effect in the early years. But
19 it will start building up as the price will increase under the
20 assumption we are using of inflation plus one percent.

21 The Chairman: That is the Administration's
22 recommendation?

23 Mr. Shapiro: The tax in tier-two is the Administration's
24 recommendation.

25 Senator Gravel has proposed to exempt the Alaskan oil

1 completely, so the top line is the Gravel proposal, and the
2 second one is the Administration proposal.

3 Senator Gravel: Mr. Chairman, the statement made by Mr.
4 Lubick that there will be no additional supply response is
5 very much in error. We have had testimony, and I don't think
6 we can assume that these companies are lying, that what they
7 have spent so far just in the field, I am not talking about
8 the transportation systems, is \$3.7 billion. Now they have
9 got to spend another \$12 to \$18 billion.

10 So when they say that that price is fine, that price is
11 fine for what is flushing out of the reservoir. But
12 apparently, the Administration does not want the rest of the
13 oil. Where is the return going to come to go ahead and get
14 those other five billion barrels of oil?

15 Where is the \$12 billion going to come from if, right now
16 in the flush period, they are not even making average
17 manufacturing in return?

18 Mr. Lubick: Senator, we are talking about supply
19 response in moving it to tier-two. However, keeping it at
20 \$7.50 is another story.

21 Senator Gravel: I am not talking about tier-two. I am
22 talking about these figures right here, the \$12 billion which
23 is supposedly what we would deny the government, or we would
24 leave with the companies, if it is totally exempt. They will
25 need between \$12 and \$18 billion just to get the stuff out.

1 This is the investment that they have not made yet.

2 Mr. Lubick: It is our understanding that they were
3 anticipating prices not in excess of \$13.00 per barrel, and
4 that these expenses were projected to induce profitable
5 production at those prices.

6 Senator Gravel: Mr. Lubick, when the House passed this,
7 the Administration sitting there, as you are sitting there,
8 did not even know they had to spend more money. They did not
9 even know that they had to spend more money. This is as
10 informed as the Administration was when that took place.

11 Mr. Lubick: I don't think that this is correct, Senator.

12 Senator Gravel: I will be happy to get the record and
13 send it to you. They said that this is no problem. You can
14 go ahead and tax it. Then the Administration came back with
15 great embarrassment, and changed its position, and now is for
16 treating like other areas but, of course, you cannot.

17 My question is, where is the \$12 to \$18 billion going to
18 come from to go ahead and pump another five billion barrels of
19 our U.S. reserve out of the ground, so that we can get it and
20 utilize the existing transportation systems that have been
21 built?

22 Where is that money going to come from, if right now at
23 the best scenario, they are making less than what you make in
24 average manufacturing? Where is that money going to come
25 from?

1 Mr. Lubick: Our conversations, Senator, with the SOHIO
2 led us to believe that as far as the existing wells are
3 concerned, they would come in at a substantial profit on the
4 basis of the then prices, and going to tier-two would clearly
5 make that so.

6 What they were concerned about primarily was the
7 psychology of discouraging future ventures if they knew they
8 were not going to be able to get the world price for the newly
9 discovered part of it. That was the chief argument that was
10 raised with us.

11 Senator Gravel: I don't wish to denigrate Mr. Lubick,
12 but I don't think that this is the truth. There are SOHIO
13 people in the room, and it would be very simple to ask them if
14 they think he has such a good idea.

15 I think, if we want, we can pull their returns and see
16 what they are making, if we have any suspicions of that.
17 Certainly, Mr. Lubick can see that.

18 The Chairman: With these open committee session, letting
19 everybody sit in and hear what is going on, sometimes it
20 serves a purpose, if somebody is here, to let them say their
21 piece.

22 We have heard witnesses from SOHIO testifying, but it is
23 a little vague in my memory right now what they did testify.

24 Is there anybody here from the SOHIO Company?

25 Mr. Roundtree: William Roundtree, Director of Federal

1 Government Affairs.

2 The Chairman: Do you know anything about what we are
3 talking about here?

4 Mr. Roundtree: We had an expectation of the world price.

5 The Chairman: For the new oil, or the old oil?

6 Mr. Roundtree: The old oil.

7 The Chairman: When did you have the expectation?

8 Mr. Roundtree: For the existing reservoir.

9 The Chairman: Since when have you had that expectation?

10 Mr. Roundtree: Since during the planning stage of the
11 construction of the pipeline.

12 Senator Gravel: What that expectation was at the
13 beginning was \$5.00 a barrel. As I have pointed out to you,
14 if they had got \$5.00 a barrel, we would have had the biggest
15 financial debacle in the history of the United States, because
16 of the cost of the pipeline turned out to be \$6.23 cents in
17 order to transport a \$5.00 barrel. So obviously, they would
18 have been \$1.23 short.

19 When world price changed, it made the Alaska oil pipeline
20 and that reservoir economically viable. Now we are going to
21 make it unviable.

22 The Chairman: Let's hear from the DOE witness, if he
23 wants to say something.

24 Mr. Lubick: The inference I draw is that in their
25 planning stage, yes, they were planning on a world price. But

1 the world price at that time was a one-digit price per barrel.

2 Senator Gravel: It was \$5.00 per barrel when they
3 started.

4 Mr. Lubick: They, indeed, told us that they were
5 planning on that price escalating with it, and it was on that
6 basis that we came in with our \$13 recommendation because they
7 had indicated to us to that in the period following the
8 current year, following 1979-1980, they had planned that the
9 world price might have gotten up to where they would be
10 getting the \$13.00 a barrel, or so.

11 On that basis, we accepted that, and made the
12 recommendation that they should be put in the upper-tier.

13 I don't believe, and I guess you can ask Mr. Roundtree,
14 that they expected in their planning to get a price of \$23.00
15 per barrel, or that controls, in effect, would be removed.
16 They were well below the controlled price of \$13.00 for the
17 upper-tier.

18 Senator Gravel: They were locked in. They had made a
19 deal, and circumstance has made it a reasonable deal of
20 benefit to the country. Had that not happened, there would
21 have been a great detriment.

22 The Chairman: Senator Dole.

23 Senator Dole: The Administration, as I understand, now
24 supports the tier-two treatment of Alaskan oil.

25 Mr. Lubick: Yes, sir.

1 Senator Dole: Since we have not agreed on what rate
2 we would tax tier-two oil, there might be a way to work that
3 out, where we could make an exception in the case of Alaska,
4 and independence at a 50 percent rate, and all others would
5 pay 60, which seems to me to be reasonable.

6 It would give them the same tax rate that they have in
7 the House bill, but it would put them in tier-two, and we
8 could go in with the Alaskan production and the Lower 48,
9 production of independence, and keep the 60 percent rate in
10 the House bill for all others. It would not have much
11 additional impact revenue-wise.

12 Mr. Lubick: First of all, yesterday you allowed a
13 severance tax deduction which is not under the House bill
14 allowed in any 50 percent category. It does not seem to us
15 that it is right. The 60 percent, we think, is the
16 appropriate rate for tier-two, because you are dealing with
17 ---

18 Senator Dole: Would you oppose anything other than 60
19 percent for tier-two?

20 Mr. Lubick: Do you mean like 65, or 70?

21 (Laughter.)

22 Senator Dole: Fifty-five or 50?

23 Mr. Lubick: I think on the average we ought to stick
24 with the 60.

25 Senator Dole: Are you really firm on that?

1 Mr. Lubick: I think at this stage of the proceeding,
2 given the existing circumstances, that 60 percent is a pretty
3 good spot to stick at.

4 The Chairman: Would you mind putting a pencil to that
5 figure you have used a couple of times, Mr. Lubick, and we
6 will all try to understand that.

7 Did the Administration's 50 percent permit a severance
8 tax deduction?

9 Mr. Lubick: No, it did not.

10 The Chairman: Until the House came up with the 60
11 percent, but they did allow the deduction of the severance
12 tax. Is that right?

13 Mr. Lubick: That is correct.

14 The Chairman: Now, just put your pencil to it, and just
15 figure with the 12.5 percent -- Alaska has 12.5, and Louisiana
16 has 12.5. Figure a 12.5 percent severance tax, and deduct
17 that, and tell us how it works out with \$100 worth of oil.
18 What is the difference.

19 Mr. Sunley: If I understand what you said, Mr. Chairman,
20 if you are excluding 12.5 percent of the windfall because of
21 the severance tax.

22 The Chairman: That is right.

23 Mr. Sunley: That makes the nominal rate of 60 percent
24 equivalent to a 52.5 percent rate on the \$100. In effect, you
25 are moving from a 50 percent rate to 52.5 percent rate.

1 The Chairman: I see, so you move from 50 to 52.5. The
2 60 percent tax, after allowing for the deduction of the
3 severance tax, works out to be 52.5 percent.

4 Mr. Sunley: The House, with respect to a state which has
5 a 12.5 percent severance tax, could have raised the same
6 revenue by imposing a 52.5 percent tax with no severance tax
7 adjustment.

8 Mr. Gravel: We hope that you realize, and I think that
9 all of you who are from production states realize, the
10 precedent that you are setting of taxing only the reserve that
11 is funded.

12 You are setting in motion a precedent where you are going
13 to give them a special tax if they find oil. If they don't
14 find oil, that is just off. That is the precedent that we are
15 setting, because there is no place in this legislation where
16 we are going after one pool of oil alone.

17 We are trying to establish uniformity across the country.
18 Fine, I am with you on that. But this is not what you are
19 doing here. You are going after one pool of oil. You are not
20 going after the company's expenditures that were made in other
21 parts of Alaska on dry holes. You go after the one pool of
22 oil that they found.

23 When you set that precedent, these same people will be
24 back here a year from now, reporting to the American people,
25 saying that there is a real good area in Louisiana, and we

1 ought to focus on that. We think that there will be excess
2 profits there.

3 They found oil there, so the government policy has got to
4 go after the oil that is found, and not after the operations
5 of the company. When you do that, you structure the economic
6 situation in such a fashion that nobody is going to go and
7 look, because you have no way to cover your losses.

8 What you are doing here is setting a precedent.

9 ---

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The Chairman. What we are trying to do is gradually to move out from under these controls. In moving out from under them, we are trying to give consideration to the very high cost problems. We are also trying wherever we can get the best supply response to exempt. That is why we exempted new oil.

Now, you have to have a huge amount of new oil up in Alaska, and that is exempt. So you are in the clear on that.

Senator Gravel. But no, we are not, Mr. Chairman.

The Chairman. I would like to get out from under this thing, too, here. It is kind of hard for me to go back and tell my people that I am sorry I could not get those folks out from under all these darn taxes, but thank God we did save Alaska. They will probably say that it is too bad they don't have that guy from Alaska representing them in the Senate as Senator from Louisiana.

(General laughter.)

The Chairman. We have to look at the balance of this. Those of us who would like to help you have to think in terms of in the last analysis, we would be glad to do for you the same type thing we can persuade our colleagues to do for the other producing areas. But you actually have the oil, and those are magnificent wells. They are the best wells in North America. It is hard to make a case that those 10,000 barrel-a-day wells should not pay a tax when there are a lot of wells in Louisiana which are high cost wells, too, which are paying the tax.

1 Senator Gravel. Mr. Chairman, the difference is this.
2 I'll go back to Alaska and tell the people that we made a mistake
3 in this Committee, that we taxed the oil in Louisiana when we
4 should not have. But we did do that. We fixed it so that we are
5 going to put Alaska on ice for a while -- and that is not too bad.
6 Like I say, the important amendment for Alaska we passed. That's
7 fine, and we can live with that. But apparently you do not want
8 the energy industry to go in and look for oil in those reserves
9 because you are telling yourself that you are providing equal
10 treatment. But you are not providing equal treatment. Just
11 look at that chart.

12 You can draw a \$13 a barrel line right by the other line
13 that I was drawing. Please draw a line at \$13 a barrel (indicating).
14 That is the treatment that you are offering.

15 Now we can pass that. Maybe there is not the will to do
16 more than that. Maybe Mr. Lubick is very persuasive.

17 There, that is the line (indicating). Does that look equal
18 to what is potentially available to the American people?

19 The Chairman. How many more locations do you have to build
20 in Prudhoe Bay?

21 Senator Gravel. There are 191 wells, and there are 550
22 to go.

23 That is just to get the oil oil. We know it is there. It
24 is going to cost \$12 billion to \$18 billion to get it out, and
25 that is not counting the growth of inflation and the costs that

1 are going to increase, which will probably match as the world
2 price of oil rises.

3 So, we can make a decision here to freeze it on the wisdom
4 of these gentlemen, and immediately, with that decision, we will
5 just throw off the table a billion, two billion, or three billion.
6 I don't know what it is. Nobody knows what it is. But we know
7 we are just throwing off the table those kinds of reserves.

8 The Chairman. Let me ask this question of the Administration
9 representative.

10 Surely it is worth it to this Administration and to this
11 Government to make whatever allowance needed to get that Alaskan
12 oil to the market.

13 Now I would think, if these figures are right, you have
14 191 wells up there, and you have locations for a total of 550.

15 Senator Gravel. The locations are not there. They have to
16 be built. You have to put in the pads, the wells have to be sunk,
17 things like that have to be done.

18 The Chairman. I am not talking about platforms in place. I
19 am talking are drilling 550 more wells.

20 Senator Gravel. No, that's not it.

21 The Chairman. I am saying you will have a total of 550
22 wells, with the appropriate spacing that we now have. We will
23 drill at all of the locations that will be appropriate under the
24 circumstances.

25 I would think that the Alaskan Pipeline would not be adequate

1 The Chairman. Well, we voted that way. We voted to
2 exempt everything in Alaska off all those new reserves.

3 Frankly, if I were operating up in Alaska, I would take the
4 rigs that I had in Prudhoe and put them in the exempt area, too.

5 (General laughter.)

6 Senator Gravel. Mr. Chairman, you cannot do that now.
7 What you are saying is that we have exempted new oil to be
8 discovered, but the 5 billion or 3 billion barrels that we know
9 are there we will fix it so that economically they are not
10 produced.

11 Is that what you are saying?

12 The Chairman. Mr. Lubick, tell us what you were going to
13 say.

14 Mr. Lubick. I was going to say that last April, the Alaskan
15 oil that was being produced at Sadlerochit was selling at \$5.40
16 a barrel, and now it is at \$13 a barrel.

17 Senator Gravel. In the quarter that is involved, did they
18 demonstrate a windfall? What are they making? You are throwing
19 out gross figures.

20 Mr. Lubick. It is my understanding that they were profitable
21 at the lower figure.

22 Senator Gravel. Do you consider a 5.8 percent return on
23 equity profitable?

24 Mr. Lubick. It is my understanding that they are going to
25 show very substantial profits.

1 Senator Gravel. In the last quarter, the second quarter
2 of this year, are the big figures about which you are talking. But
3 this is as compared to what? They are still making below the
4 average for manufacturing, and that is at the flush stage.

5 Would you want to regulate them so that they are going to
6 continually make less than a 10 percent return? If you do that,
7 who is going to make the \$12 billion investment? Where are they going
8 to borrow the money for that kind of return?

9 You are right, we will have new oil to go look for, and we
10 will make a decision here that we don't want to go get the oil
11 that we know is there. So, we will just leave it there and we
12 will buy Arab oil. Well, that's fine. We can buy Arab oil at
13 \$23 or \$40 a barrel, at whatever they sell it. But we know that
14 we have it right there -- it is discovered.

15 Mr. Lubick. Nobody is suggesting taxing any of the other
16 reservoirs than the Sadlerochit.

17 Senator Gravel. That is not the point I just made. My
18 point was that at the flush stage, which is the best part -- and
19 I think my colleague from Louisiana knows this -- when you get a
20 well that is at the flush stage, you are doing really well. If
21 they are not making excess profits at the flush stage, then how
22 can you feel that they are going to make excess profits when
23 they have yet to invest another \$12 billion to \$18 billion? That
24 is what we want to do. We want to fix it so that they cannot make
25 that investment.

1 I would be very clear--monitor them every year; put it
2 before the Committee; and the minute you see excess profits, take
3 them.

4 But please, do not deny the American people the 5 billion
5 or more or less reserves that are there, as are the transportation
6 systems, so that it can be brought to market.

7 The only thing that is missing to bring it to market are
8 the step-out wells, the production wells, and the gathering lines.
9 That is what the \$12 billion to \$18 billion is going to be used for.

10 So you are going to fix it so that they cannot get the
11 money to do that and so they cannot get out that marginal oil.

12 From 5 billion on, it is marginal oil in a sense. It is a
13 lot like your stripper -- you have to force it. Only this is the
14 biggest stripper in the world that you have to force. You are
15 going to make it the biggest stripper in the world, but you are
16 not going to give it the proper exemptions to let it survive.

17 Senator Boren. Mr. Chairman, I wonder if staff could give
18 us the cost figures for Tier 2. Since we have already changed
19 the severance, Tier 2 is listed at 6.9 on the chart. What does
20 that figure become?

21 Mr. Shapiro. That includes the severance tax.

22 Senator Boren. Since we have already done that, what is
23 the incremental change here?

24 Mr. Shapiro. The severance tax is approximately \$1.5 billion.
25 So that gets it down to approximately 5.5 percent.

1 Senator Boren. What is the cost of Senator Dole's proposal,
2 in addition to that, if you change the tax rate to 50 percent?
3 What does that amount to in terms of Alaska production and
4 independent production?

5 Mr. Shapiro. The estimate on that is that it is approximately
6 a \$1 billion reduction on Alaskan -- in other words, at 50 percent
7 on Alaskan, rather than 60 percent.

8 Senator Boren. If you change from 60 percent to 50 percent,
9 that costs another \$1 billion on Alaskan?

10 Mr. Shapiro. Yes, on Alaskan.

11 With regard to Tier 2, it is approximately \$2.3 billion,
12 and that is for the independents.

13 Senator Boren. For the independents it is \$2.3 billion
14 on a change from 60 percent to 50 percent?

15 Mr. Shapiro. Right.

16 Senator Boren. Is that independents and Alaskan as
17 \$2.3 billion, or just independents?

18 Mr. Shapiro. It is \$2.3 billion for the independents;
19 \$1 billion for Alaskan. The total is approximately \$3.3 billion.

20 Senator Boren. When I was asking for the figures on your
21 proposal, they said it cost \$2.3 billion to change from 60 percent
22 to 50 percent for independents on Tier 2 and \$1 billion on Alaskan.

23 The Chairman. Is it that much?

24 Would somebody do those figures now, please? Calculate them,
25 please.

1 Senator Gravel. In this chart (indicating), what is the
2 rate?

3 Mr. Shapiro. The rate on that chart is a 60 percent
4 rate with a severance tax (reduction.)

5 Senator Gravel. What you are doing is treating them like
6 everybody else. I think in the rest of the nation we are leaving
7 oil in the ground with the oil that we are passing. Well, fine,
8 we can do that. But here I think it is more graphic. You can
9 see how much you are leaving in the ground. Coincidentally it is
10 the same amount of money that they worked up that we are taking
11 with the total exemption -- it is \$12 billion, the amount they
12 need to go ahead and make the investment on. Tier 2 is \$6 billion,
13 almost \$7 billion.

14 If you take Tier 2, at 50 percent, what would that amount
15 to moneywise?

16 Mr. Shapiro. If you took 50 percent across the board?

17 Senator Gravel. If you took the 60 percent and made
18 it 50 percent, there would be a 10 percent differential, wouldn't
19 there?

20 Mr. Shapiro. All right, it is approximately an additional
21 \$1 billion. So, it would be very close to \$8 billion. From
22 \$6.9 billion, it would go to approximately \$8 billion.

23 Senator Gravel. But it would be worse.

24 Mr. Shapiro. But you are reducing the price --

25 Senator Gravel. Oh, I see.

1 So, from a capital point of view, all you can do is make a
2 judgment.

3 If the damage you are doing here is 100 percent, as
4 it probably is, then this is 0.5 percent damage. So, what I am
5 saying is judgmentally you are going to forcibly leave in the
6 ground somewhere around 2 billion to 2.5 billion barrels of oil.

7 That is a judgment, now. We have left all of that in the
8 ground in the rest of the states, and that may be what this
9 Committee wants to do, leave all that oil in the ground.

10 The Chairman. If the people from Alaska have the good judgment
11 of retaining Mike Gravel to look after their interests, I don't
12 have any doubt but by the time those wells play down, Mike
13 Gravel will have persuaded the Congress to give them better treatment
14 on those wells as they deplete. So, I don't think the oil will
15 be left in the ground.

16 I admit that the way it stands now, there is some disincentive
17 in this program. But we are trying to settle this the best we can
18 in the circumstances. I would be willing to vote for a 50 percent
19 rate for Alaska, but you should understand that that is about the
20 best we can do for you for the time being. Now later on, we might
21 be able to do better for you.

22 Senator Gravel. Mr. Chairman, let me address one point that
23 was made earlier by the Treasury in its wisdom. It said that the
24 companies did not expect to get \$22 a barrel. Well, in 1971 or
25 1969, when this came on line as a possibility, nobody ever expected

1 that the price would be \$22 a barrel. Likewise, nobody realized
2 the degree of inflation we would have. Nobody realized, when they
3 made the estimates that the pipeline would cost \$800 million or
4 \$900 million, that there would be \$8 billion occasioned by the
5 Government.

6 So, I think that argument is fallacious in its approach.

7 I think you judge it in two ways. You judge it by what the
8 companies are making. If they are making an excess profit, then
9 deal with it.

10 You see, we have trapped ourselves in our own rhetoric.
11 We keep talking about profit. If there are excess profits, take
12 these away from the companies. But if it is a question of taking
13 revenue, taking money, through a severance tax, away from
14 production of oil to use in other regard -- and that is what
15 the Committee is looking for, money, to either cut taxes or to
16 give something to the poor -- well, I'll tell you, the poor would
17 rather have some oil than they would rather have a government check.
18 But we are going to give them a government check and we are going
19 to tell them that we are going to leave oil in the ground in
20 Louisiana, we are going to leave oil in the ground in California,
21 and we are going to leave oil in the ground in Alaska.

22 If that is the judgment of the Committee, I will abide by it.
23 We can vote tomorrow or whenever you want to vote, Mr. Chairman,
24 assuming we get a reasonable quorum to vote on something like this.

25 The Chairman. I would suggest that we set a definite time.

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I can understand how the Senator feels about the matter.

If I were sitting where he is, representing Alaska, I would certainly want everybody to fully understand my position. But at the same time, we have to vote and get on to the next issue.

Why don't we agree to meet tomorrow. We will allow the Senator about ten minutes to explain his position and those of us who might not be able to vote with him or go all the way with him on this matter will also be allowed ten minutes. Then we can vote.

Is that all right with the Senator?

Senator Gravel. Fine.

The Chairman. I would just as soon that we do that tomorrow rather than today because of the number of Senators not here now.

Senator, I have no objection if you would wish to call some of our Senators between now and tomorrow and talk with them about this.

Senator Gravel. I think I have already done that.

(General laughter.)

Senator Danforth. Mr. Chairman, what are your plans with respect to tomorrow and further meetings on the windfall tax?

The Chairman. I would hope that we would finish this bill this week. We have to do the reconciliation, and there is nothing to keep us from doing it.

What was the suggested schedule that you are working on,

Mr. Stern?

Mr. Stern. Mr. Chairman, you had scheduled disability

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1 insurance hearings on Tuesday and Wednesday mornings. So at this
2 point I would think you would need Tuesday and Wednesday
3 afternoons and then Thursday and Friday mornings to complete action
4 on the bill.

5 The Chairman. I wonder if we could move those hearings
6 to the afternoon. As of now, I would think that these Executive
7 meetings ought to take precedents over the hearings. Witnesses
8 will be in town and we could simply ask them to testify in the
9 afternoon. That would give us time in the morning to meet.

10 Mr. Stern. So, then, you would be meeting in the mornings
11 on Tuesday through Friday?
12 Senator Danforth. Tuesday through Friday on the windfall

13 tax?
14 Mr. Stern. Yes, sir, with the hope of completing
15 action by the end of next week.
16 Senator Danforth. And then tomorrow morning also?

17 Mr. Stern. Yes, tomorrow morning also.
18 Senator Danforth. What about tomorrow afternoon?
19 Mr. Stern. It was not scheduled for tomorrow afternoon.

20 The Chairman. Very well. I think it is settled.
21 We will stand in recess until 10:00 o'clock tomorrow.

22 (Whereupon, at 5:00 p.m., the Committee adjourned, to
23 reconvene at 10:00 a.m. on Friday, October 5, 1979.0
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25