

## American University Board of Trustees

### Selection and Placement of Trustees

The Board of Trustees at American University is self-perpetuating. Trustees are either elected to the Board or are ex-officio members due to their positions. The ex officio positions are (1) university president, (2) bishop of the Baltimore-Washington Conference of the United Methodist Church, and (3) general secretary of the General Board of Higher Education and Ministry of the United Methodist Church based in Nashville, Tennessee.

Nomination of candidates for trusteeship is open to the university community. Nominations are forwarded to the chair of the Board's Trusteeship Committee which provides an initial review of the nomination letter and *curriculum vitae*. If a candidate passes this initial review, the committee requests the university's Office of University Relations to research the nominee and provide the results to the committee. Following their review of the results, the committee determines whether to approach the candidate about his or her interest in becoming a trustee of the university, should he or she be elected. Following a meeting with the candidate if his or her response is positive, the Trusteeship Committee discusses the candidate and votes whether to recommend the candidate to the full Board. If the committee recommends the candidate to the full Board, it provides the Board with a summary biography for the candidate. If the Board elects the candidate, the Secretary of the University forwards the new trustee's name to the General Secretary of the General Board of Higher Education and Ministry of the United Methodist Church for that Board's approval after which the candidate is officially a trustee of American University.

A trustee serves a term of three years and may be re-elected, provided his or her performance review by the Trusteeship Committee is positive.

### Criteria for the Nomination of Candidates for Trusteeship

The criteria for nominating trustee candidates are the following:

- a. understanding of and willingness to work actively to promote the interests and quality of the university;
- b. local, national, or international influence;
- c. capacity and willingness to make significant contributions and assist in fund-raising efforts;
- d. leadership ability;
- e. special skills, talents, or interests;
- f. ability to attend and be involved regularly in Board and committee meetings and university activities;
- g. ethnic and gender diversity;
- h. demonstrated match with the target profile formulated by the Trusteeship Committee for a given year;
- i. relationship, if any, to the university;
- j. potential conflicts (e.g., Board membership at a competing university); and

- k. personal references.

### **Criteria for Reviewing Trustee Performance**

The criteria for judging a trustee's performance are as follows:

- a. demonstrated active involvement in Board and university activities in ways that promote the welfare and quality of the university;
- b. regular attendance and effective participation in Board and committee meetings;
- c. involvement in university activities other than Board meetings;
- d. use of special talents, abilities, or professional relations to benefit the university;
- e. financial support of the university with payments kept current;
- f. assistance in development and fund-raising programs; and
- g. compliance with the Trustee Conflict of Interest policy.

American University Board of Trustees

Trustees on the Board in May 1996 to the Present

**Abramson, Gary M.**  
Trustee: 1986-present

**Ansary, Cyrus A.**  
Trustee: 1969-1996

**Bains, Leslie E.**  
Trustee: 1994-2005

**Bender, Sondra D.**  
Trustee: 1982-2002

**Bernstein, Stuart A.**  
Trustee: 1977-1998

**Bradford, Martina Lewis**  
Trustee: 1996-2000

**Bruce, William R.**  
Trustee: 1999-1999

**Butler, Abbey J.**  
Trustee: 1986-2004

**Capellas, Michael**  
Trustee: 2002-2005

**Carmen, David C.**  
Trustee: 2001-present

**Carr, Edward R.**  
Trustee: 1975-present

**Casden, Henry C.**  
Trustee: 1991-1996

**Cassell, Jack C.**  
Trustee: 2003-present

**Chadlington, Peter**  
Trustee: 1999-2001

**Cisneros, Carlos E.**  
Trustee: 1994-1999

**Cohen, Richard S.**  
Trustee: 1983-1998

**Cohn, Gary D.**  
Trustee: 2001-present

**Collins, George J.**  
Trustee: 1986-2005

**Dalloul, Basel R.**  
Trustee: 1986-1997

**Deese, Pamela M.**  
Trustee: 2001-present

**Del Pino, Jerome King**  
Trustee (*ex officio*): 2001-present

**Driggs, Joanna M.**  
Trustee: 1988-2000

**Dubon, Manuel H.**  
Trustee: 1995-2000

**Eisner, David F.**  
Trustee: 1994-2002

**El-Hibri, Fuad**  
Trustee: 2004-present

**Fantle, Sheldon W.**  
Trustee: 1983-1996

**Farsi, Hani M.S.**  
Trustee: 1996-present

**Fleer, Keith G.**  
Trustee: 1991-1997

**Forman, Michael R.**  
Trustee: 1986-1996, 2002-2005

**Gottschalk, Thomas A.**  
Trustee: 1995-present

**Greenberg, Sylvia Kay**  
Trustee: 1971-1996

**Haft, Linda G.**  
Trustee: 1985-2001

**Hillman, Suzanne Deeds**  
Trustee: 1992-2000

**Ireson, Roger W.**  
Trustee (*ex officio*): 1990-2001

**Jacobs, Benjamin R.**  
Trustee: 1996-2002

**Jacobs, William I**  
Trustee: 1988-2004

**Jaques, Leonard C.**  
Trustee: 1995-1997

**Jaskol, Leonard R.**  
Trustee: 1991-2005

**Kerwin, Cornelius**  
Trustee (*ex officio*): 2005-present

**Kraus, Margery**  
Trustee: 2003-present

**Ladner, Benjamin**  
Trustee (*ex officio*): 1998-2005

**Latham, Weldon H.**  
Trustee: 1999-2002

**Lewis, G. Douglass**  
Trustee: 1991-2002

**Luchs, Kenneth J.**  
Trustee: 1983-1995

**Lydecker, Charles H.**  
Trustee: 2005-present

**Masin, Michael T.**  
Trustee: 1982-1997

**Mason, Joanna S.**  
Trustee: 1989-1995

**Mathias, A. Robyn**  
Trustee: 1991-present

**May, Felton E.**  
Trustee (*ex officio*): 1996-2004

**Meese, Ursula**  
Trustee: 1983-1995

**Morgan, Herbert N.**  
Trustee: 1989-1995

**Muehlhauser, Regina L.**  
Trustee: 2005-present

**Murphy, Betty Southard**  
Trustee: 1973-1999

**Nathan, Ilene Rosenberg**  
Trustee: 1987-1998

**Omar, Tarek**  
Trustee: 1984-1998

**Pedas, Wanda**  
Trustee: 1989-1997

**Pence, Robert F.**  
Trustee: 1989-1998

**Petty, John R.**  
Trustee: 1994-present

**Pincus, Robert P.**  
Trustee: 200-present

**Pittinsky, Matthew S.**  
Trustee: 2000-present

**Reed, Vincent E.**  
Trustee: 1981-1995

**Schol, John R.**  
Trustee (*ex officio*): 2005-present

**Siegel, Laurence C.**  
Trustee: 2002-2005

**Sine, Jeffrey A.**  
Trustee: 2003-present

**Smith, A.W. "Pete"**  
Trustee: 1999-2004

**Starr, Kenneth W.**  
Trustee: 1991-1999

**Sugihara, Yusuma**  
Trustee: 1989-1997

**Valdez, Abelardo L.**  
Trustee: 1980-1995

**Vederman, Herbert**  
Trustee: 1988-1999

**Washington, Nola M.**  
Trustee: 1988-1996

**Wolff, Paul M.**  
Trustee: 1996-2005

**Yeakel, Joseph H.**  
Trustee (*ex officio*): 1989-1996

**Abramson, Gary M.**

Trustee: 1986-present

Partner, The Tower Companies, North Bethesda, Maryland

AU Alumnus: BA, 1968

A graduate of American University (BA, 1968), Gary Abramson is a partner in the property development organization, The Tower Companies, in North Bethesda, Maryland.

First elected to the Board of Trustees in 1986, Mr. Abramson was recently elected (2005) Chairman of the Board and serves on a number of the Board's committees: Executive, Campaign Steering and Development and Compensation. In addition, Mr Abramson serves on several other local and national boards including: SunTrust Bank, UJA Federation of Washington, the American Committee and the International Board of Governors for the Weitzmann Institute of Science, the United Jewish Endowment Fund, and the Heifetz International School of Music. He also serves as executive vice president for the Greater Washington Jewish Community Foundation.

**Qualifying Skills and Background**

Leadership

Management

Interest in the arts

Experience on other boards

Familiarity with not-for-profit organizations

History of philanthropy

Knowledge of the Washington area's leaders

**Ansary, Cyrus A.**  
Trustee: 1969-1996

President, Investment Services International, Inc., Washington, D.C.

Cyrus Ansary has been the president of Investment Services International, a merchant banking firm, since 1974. Previously, he practiced corporate law as a senior partner in the firm of Ansary, Kirkpatrick & Rosse and was a financial advisor. He has served as a director of Washington Mutual Investors Fund, J.P. Morgan Value Opportunities Fund, the American Funds Tax-Exempt Fund for Maryland, and the American Funds Tax-Exempt Fund for Virginia. He is also a member of the Review and Advisory Committee for the American Funds Service Company and has been chairman of several privately held companies.

Mr. Ansary has been involved in many international organizations, including the Krupp Foundation in Germany. He is president of the Ansary Foundation and a member of the Wilson Council at the Woodrow Wilson Center for International Scholars.

Mr. Ansary earned a BA from the University of California at Los Angeles (1966) and a JD from the University of San Diego Law School (1970).

**Qualifying Skills and Background**

Leadership

Strong legal abilities.

Management

Interest in the arts

Experience on other boards

History of philanthropy

**Bains, Leslie E.**

Trustee: 1994-2005

Partner, Raycliff Capital, New York, New York

AU Alumna: BA, 1965

Leslie E. Bains is a partner in the venture capital firm, Raycliff Capital, which she joined at the beginning of 2005. Prior to this position, Ms. Bains served as the president of AFS International. Earlier in her career, she was senior executive vice president of HSBC Bank, North America and the highest-ranking woman within HSBC, North America as well as being chairman of the Board of Directors of HSBC Securities Canada. Prior to HSBC's acquisition of Republic National Bank, Ms. Bains was executive vice president responsible for private banking and investments. Ms. Bains' career prior to HSBC includes various executive posts with JP Morgan/Chase and Citibank.

Mrs. Bains holds a BA (1965) from American University in Washington D.C., and was selected to attend the Aspen Institute for Senior Executives. Before her resignation from AU's Board of Trustees in October 2005, Ms. Bains was Board Chair from May 2005. Prior to that position, she was vice chair of the Board. She also serves on the Board of Visitors of the Terry Sanford Institute for Public Policy at Duke University, the Board of Visitors of Duke University Medical School, the Executive Committee of Junior Achievement of New York, and the Executive Committee of the Board of Directors and Chair of the Development Committee of the Roundabout Theater in New York. In addition, Ms. Bains is a Fellow of the Foreign Policy Association and a member of the Council on Foreign Relations and The Economic Club of New York.

**Qualifying Skills and Background**

Leadership

Strong financial abilities

Familiarity with higher education and not-for-profit organizations

Management

Interest in the arts

Experience on other boards

History of philanthropy

Knowledge of New York area leaders

**Bender, Sondra D.**

Trustee: 1982-2002

Chair of the Board, Bender Founcation, Washington, DC

A graduate of Eastern High School in Washington, DC, Sondra D. Bender is Chair of the Bender Foundation in Washington, DC. Previous to her retirement, Ms. Bender served as president of the foundation.

Ms. Bender serves or has recently served on the Boards of Directors of the Hebrew Home of Greater Washington, the American Society of Technion, the National Symphony Orchestra, and the National Executive Women's Division of the State of Israel Bonds. She also serves of has recently served on the Advisory Boards of Gallaudet University and the Jewish Foundation for Group Homes.

**Qualifying Skills and Background**

Leadership

Familiarity with not-for-profit organizations

Interest in the arts

Experience on other boards

History of philanthropy

Knowledge of Washington area leaders

**Bernstein, Stuart A.**

Trustee: 1977-1998

Former Ambassador to Denmark, Washington, D.C.

AU Alumnus: BSBA, Business Government and Real Estate, 1960

Nominated by President George W. Bush, Stuart Bernstein was United States Ambassador to Denmark from 2001 to January 2005. Stuart Bernstein is a director and the former chairman of the Bernstein Companies located in Washington, a prominent real estate development firm founded in 1933.

Mr. Bernstein is a trustee of the Kennedy Center for the Performing Arts and the Weizmann Institute of Science, and a member of the Council of American Ambassadors. He is a former board member of Onyx International, Washington Board of Realtors, the Institute of Real Estate Management, the Anti-Defamation League of B'nai B'rith, and the National Republican Jewish Coalition. He is also a former commissioner of the International Cultural and Trade Center, appointed by President George H.W. Bush in 1991.

**Qualifying Skills and Background**

Leadership

Management

Experience on other boards

Familiarity with not-for-profit organizations

History of philanthropy

Knowledge of Washington area leaders

**Bradford, Martina Lewis**

Trustee: 1996-2000

Partner, Akin Gump Strauss Hauer & Feld LLP, Washington, D.C.

AU Alumnus: BA, 1973

As a partner at Akin Gump Strauss Hauer & Feld, Martina Bradford represents clients in the domestic and international telecommunications industry. Before joining Akin Gump, Ms. Bradford was the corporate vice president for global public affairs at Lucent Technologies. Prior to that, she held a similar position in the Washington office of AT&T Corporation.

Prior to her career in the private sector, Ms. Bradford served as chief of staff for the chairman of the Interstate Commerce Commission, and as staff counsel on the House Appropriations Committee and the Senate Governmental Affairs Committee of the US Congress. She currently serves as chairman of the Market Access and Infrastructure Development Working Group of the State Department's Advisory Committee on International Communications and Information Policy. She is a corporate director of Cadmus Communications Corporation.

Ms. Bradford is a director of the National Opera and the Washington Performing Arts Society, and a member of the board of visitors to the Duke University School of Law.

Ms. Bradford earned her BA in Applied Economics from American University (1973) and her JD from Duke University School of Law (1975).

**Qualifying Skills and Background**

Leadership

Management

Experience on other boards

Familiarity with not-for-profit organizations

Knowledge of Washington area leaders

**Bruce, William R.**

Trustee: 1999-1999

Retired, Rancho Palos Verdes, California

AU Alumnus: MBA, 1966

Prior to his retirement in 2002, William Bruce was president and chief executive of Distribution & Auto Service, a Wilmington, California, division of Nissan Motor Company, which provides auto warehousing, storage, and accessories. Prior to holding the presidency of this division, Mr. Bruce headed the introduction of Nissan's Infiniti division. He had worked in the automotive industry for most of his career and had previously been with Ford Motor Company.

**Qualifying Skills and Background**

Leadership

Management

Familiarity with American University

**Butler, Abbey J.**

Trustee: 1986-2004

Retired

AU Alumnus: BS, 1958

Prior to his retirement, Abbey J. Butler was chairman & CEO of Avatex Corporation' president and director of C.B. Equities Capital Corporation; managing partner, Centaur Partners, LP; and chairman & CEO of Phar-Mor, Inc.

A graduate of American University, Mr. Butler serves or has recently served as a director of the Starlight Foundation, on the advisory board of the Pediatrics AIDS Foundation, and on the Board of Directors of Century National Bank. Mr. Butler has also served as president, National Committee for the Performing Arts, John F. Kennedy Center for the Performing Arts.

**Qualifying Skills and Background**

Leadership

Strong financial abilities

Familiarity with not-for-profit organizations

Management

Interest in the arts

Experience on other boards

History of philanthropy

**Capellas, Michael**

Trustee: 2002-2005

President and CEO, MCI, Ashburn, Virginia

A 30-year veteran of the information technology business, Michael D. Capellas is president and CEO of MCI. Prior to joining MCI in December 2002, Capellas was president of Hewlett-Packard Company. Previously, he was the chairman and CEO of Compaq, having joined the company in 1998 as chief information officer and also serving as chief operating officer before being named CEO in July 1999. A leading expert in information technology and supply chain management, Capellas joined Compaq in 1998 as chief information officer.

Before joining Compaq, Capellas held senior positions at Oracle Corporation and at SAP America. At Oracle, he served as senior vice president and general manager for the company's global energy business, where his oversight responsibilities included product development, marketing, sales consulting, and client support. At SAP America, he was director of supply chain management. Prior to joining SAP, Capellas was a managing partner of Benchmarking Partners, a leading information management-consulting firm. From 1981 to 1996, Capellas held several senior positions at Schlumberger Ltd., including serving as the company's first corporate director for information systems and as controller and treasurer of Schlumberger's operations in Asia Pacific.

Capellas holds a BSBA (1976) from Kent State University. He is a member of the Boards of Directors of Dynegy Inc., a Houston-based provider of energy and communications solutions, and the Boys and Girls Club of America. He also serves on the executive committee of the Computer Systems Policy Project (CSPP) and is a member of the Business Council.

Mr. Capellas' daughter, Juliet, graduated from American University (BA, 2001; MA, 2002).

**Qualifying Skills and Background**

Leadership

Strong financial abilities

Familiarity with not-for-profit organizations

Management

Experience on other boards

History of philanthropy

**AUSF 009453**

**Carmen, David C.**

Trustee: 2001-present

President and CEO, The Carmen Group, Inc., Washington, DC

David M. Carmen is president and CEO of The Carmen Group, Inc., a Washington, D.C. government affairs firm. Since founding the firm in 1985, Mr. Carmen has developed and implemented crisis-management strategies, communications plans, and government affairs programs for world leaders, internationally known public and private corporations, entrepreneurs, cities, states, and nations. In the international arena, Mr. Carmen has worked across ethnic and cultural borders on five continents. In the U.S., he has developed programs for a number of the Fortune 500 corporations and for some on the nation's leading law firms and public advocacy groups. Mr. Carmen has advised prominent policy leaders such as former Presidents Ronald Reagan and George Bush, The Honorable Jack Kemp, and Ambassador Jean Kirkpatrick. Members of the firm have served as advisors to President Bill Clinton and Vice President Al Gore.

Prior to establishing The Carmen Group, Mr. Carmen was director of policy and communications for Citizens for America, President Reagan's grassroots lobbying organization. Before that, he as a speechwriter and co-director of opposition research at the Republican National Committee.

He is active in civic affairs, including the District of Columbia Chamber of Commerce and the Washington Area Board of Trade. Mr. Carmen is a trustee of the Federal City Council, and a member of the Young President's Organization and the Economic Club of Washington. A native of Manchester, New Hampshire, Mr. Carmen obtained his BA from Sarah Lawrence College (1980).

**Qualifying Skills and Background**

Leadership

Familiarity with not-for-profit organizations

Management

Experience on other boards

Knowledge of Washington area leaders

Excellent public relations skills

**Carr, Edward R.**

Trustee: 1975-present

Retired

AU Alumnus: MBA, 1962

Having served on the American University Board of Trustees since 1975 and as its chairman from 1989 to 1997, Edward R. Carr is the retired president of CarrHomes, Falls Church, Virginia.

A graduate of Duke University, Mr. Carr serves or has recently served as a board member of the Flint Hill School in Oakton, Virginia, and St. Patrick's School in Washington, DC.

**Qualifying Skills and Background**

Leadership

Strong financial abilities

Familiarity with education and not-for-profit organizations

Management

Interest in the arts

Experience on other boards

History of philanthropy

Knowledge of Washington area leaders

**Casden, Henry C.**

Trustee: 1991-1996

Attorney, Indian Wells, California

Henry Casden is an attorney in private practice in Indian Wells, California. Previously, he was president of the Casden Company, a commercial real estate business in Beverly Hills, which he owned with his brother, Alan Casden. Early in his career, Mr. Casden was managing general partner of CoastFed Properties and a senior managing partner of the law firm of Troy Casden Gould. His son, Matthew Casden, received a B.A. from American University in 1994.

Mr. Casden is on the board of his law school alma mater, the University of San Diego.

A graduate of the University of California at Los Angeles (BA, 1966), Mr. Casden received his JD degree from the University of San Diego in 1970.

**Qualifying Skills and Background**

Leadership

Management

Experience on other boards

Familiarity with American University

**Cassell, Jack C.**

Trustee: 2003-present

AU Alumnus: BA, 1977

President, CEO and Owner, Visual Aids Electronics and Conference Systems, Inc.,  
Gaithersburg, Maryland

Jack Cassell is president, CEO and owner of Visual Aids Electronics and Conference Systems, Inc. based in Gaithersburg, Maryland, with offices worldwide. VAE handles all the translation work for the United Nations and provided translation services for the 2002 Winter Olympics in Salt Lake City.

Dr. Cassell is the son of Stafford "Pop" Cassell, an AU graduate who also taught and coached basketball at the university. At the time of his death, Pop Cassell was the director of athletics and a vice president for the university. The Cassell Hall of Fame in the lobby of Bender Arena is named for him as was the old Cassell Sports Center, the site on which the Cyrus and Myrtle Katzen Arts Center now stands.

Mr. Cassell is a member of the Board of Keystone College, La Plume, Pennsylvania, from which he received an honorary doctorate, and a member of the Board of the International Communications Industry Association.

**Qualifying Skills and Background**

Leadership

Familiarity with American University

Management

Interest in university athletics

History of philanthropy

Knowledge of Washington area leaders

Communication skills and background

**Chadlington, Peter**

Trustee: 1999-2001

Chief Executive, Huntsworth PLC, London, England, Great Britain

Lord Peter Chadlington has spent his entire working life in communications, as a journalist after graduating from Cambridge University and later in public relations both in-house and consultancy. He became the chief executive of Huntsworth PLC in September 2000 expanding the business in Europe and the USA before the merger with Incepta in May 2005.

Prior to this he founded Shandwick in 1974, establishing it as the largest PR consultancy in the UK within seven years and holding that position without interruption for 17 years. He built the firm overseas, and it was sold to The Interpublic Group of Companies in 1998, forming the group that became the largest PR consultancy in the world.

Lord Chadlington has been a director of Halifax plc, chairman of The Royal Opera House, member of the Arts Council of England, and non-executive member of the NHS Policy Board, Chairman of the Understanding Industry Trust, and a member of the European Union Select Sub Committee B (Energy, Industry and Transport) and has written and lectured extensively on communications, politics and public relations.

**Qualifying Skills and Background**

Leadership

Familiarity with not-for-profit organizations

Management

Interest in the arts

Experience on other boards

History of philanthropy

Knowledge of international leaders

Strong marketing, branding, and public relations skills

**Cisneros, Carlos E.**

Trustee: 1994-1999

AU Alumnus: BA, 1990

Deceased

Carlos Enrique Cisneros, the former president of the Cisneros Television Group, died in Los Angeles in 2004.

Mr. Cisneros was the nephew of media mogul Gustavo Cisneros. He was born in Venezuela and attended private schools in Brazil and the United States. He earned a bachelor's degree in political science from American University, then moved to Madrid, where he developed foreign markets for the family business, the Cisneros Group of Companies (CGC).

Mr. Cisneros founded the Cisneros Television Group as an offshoot of CGC in 1996 and gained a reputation as a sharp entrepreneur for building a portfolio of a dozen Latin American pay-TV channels. Three years later, he was named a World Economic Forum "Global Leader for Tomorrow."

Cisneros, who served on the board of directors of Univision Communications Inc., El Sitio Inc., Univoz Inc. and OneSoft Corp., dedicated his free time to philanthropic ventures. He served two years as the president of the Board of Trustees for the Miami Art Museum and raised funds for the United Foundation for AIDS.

In 2001, the Miami Beach Chamber of Commerce named him "Citizen of the Year."

**Qualifying Skills and Background**

Leadership

Familiarity with not-for-profit organizations

Management

Interest in the arts

Experience on other boards

History of philanthropy

**Cohen, Richard S.**

Trustee: 1983-1998

President, Willco Construction Company, Potomac, Maryland

AU Alumnus: Attended Kogod School of Business, 1960-1961

Willco Construction Company is a construction and property management company founded by Mr. Cohen's father, William Cohen. Willco built Washington structures on M Street, Pennsylvania Avenue, 15<sup>th</sup> Street, and New York Avenue, as well as numerous commercial projects and office buildings on Montgomery County.

Mr. Cohen's wife, Judith G. Cohen, received a B.A. from American University in 1963.

Mr. Cohen is formerly an advisor to Stevens Elementary School (DC), a trustee of the McLean School, a director of the JCC of Greater Washington, and associate chairman of Israel Bonds of Washington.

**Qualifying Skills and Background**

Leadership

Management

Experience on other boards

Familiarity with not-for-profit organizations

History of philanthropy

**AUSF 009460**

**Cohn, Gary D.**

Trustee: 2001-present

AU Alumnus: BSBA, 1982.

Partner and Managing Director, Goldman, Sachs & Co., New York, New York

Gary D. Cohn is partner and managing director in the Fixed Income, Currency, and Commodities Division of Goldman, Sachs & Company of New York City. The Fixed Income, Currency, and Commodities Division is responsible for commodities, emerging markets, FICC research, futures, mortgages, principal finance and Asia special situation investing. Prior to this, Mr. Cohn lived in London for five years and helped establish the firm's Goldman Sachs Commodity Index (GSCI) and base metals businesses. He became a partner in 1994 and a managing director in 1996.

He has been a director of the London Metals Exchange, a board member of Comex, having served as the treasurer of its Executive Committee and a member of the Executive Committee of the Comex Clearing Board.

Currently, Mr. Cohn serves as a trustee of Gilmour Academy (Cleveland, Ohio), the New York University (NYU) Child Study Center, and the NYU Medical School.

**Qualifying Skills and Background**

Leadership

Strong financial abilities

Familiarity with not-for-profit organizations

Management

Interest in the arts

Experience on other boards

History of philanthropy

Knowledge of New York area leaders

**Collins, George J.**

Trustee: 1986-2005

Retired (private investor)

AU Alumnus: MBA, 1970

George J. Collins is the chair of the Collins Foundation and the skipper for Chessie Racing. He founded the Chessie Racing syndicate and forged its connection to the Living Classrooms Foundation. He has sailed competitively since the 1980s. From 1995 to 1997 he won more than forty races and regattas at all levels of competition, including the Grand Prix circuit.

Mr. Collins is a former president and CEO of the Baltimore-based T. Rowe Price Associates, Inc. Prior to that position, Mr. Collins was a bond portfolio manager and senior security analyst for the United States Fidelity and Guaranty Company.

He serves or has served on the boards of the Maryland Science Center, the Associated Catholic Charities of Baltimore, Living Classroom Foundation, National Seaport-Baltimore, the Fales Committee of the U.S. Naval Academy, and Loyola University of Baltimore.

Mr. Collins received his BA from the Virginia Military Institute in 1962 and his MBA from American University in 1970. In addition, he participated in the Executive Program at Stanford University in 1982. Mr. Collins served on the Board for nearly 20 years, including as its Chair from 2001 to 2005.

**Qualifying Skills and Background**

Leadership

Strong financial abilities

Familiarity with not-for-profit organizations

Management

Experience on other boards

History of philanthropy

Knowledge of Baltimore, Washington, and Miami area leaders

**Dalloul, Basel R.**

Trustee: 1986-1997

Chairman and CEO, The NOOR Group, Cairo, Egypt

AU Alumnus: BS, 1985

Basel Dalloul, a successful businessman and recognized authority in IT, established NOOR in response to the Egyptian Government's decision to make Egypt the hub of the IT industry in the Middle East.

Mr. Dalloul's commitment and "love for a good challenge" helped position NOOR and its services second to none. Besides being NOOR's chief executive officer, he heads NOOR's Sales Department – a one of a kind operation formed from a selection of Egypt's finest young professionals.

In 1989, Mr. Dalloul founded Magnet Interactive Group, Inc., a pioneer in Web design and interactive multi-media applications and one of the largest, most successful firms in its field in the US. Under Basel's direction, Magnet (recently acquired by Accenture and merged into AKQA, Europe's largest independent Internet development and consulting firm) provided multi-media services and Web solutions to Microsoft, America Online, IBM, Mercedes-Benz North America, Nissan, Harvard Business School, Eastman Kodak, DuPont, Merck, Bayer, General Foods, Pillsbury, Kellogg's, M&M/Mars, PaineWebber, Wells Fargo Bank, Citibank, Bank of America, Twentieth-Century Fox, MCA/Universal Studios, Discovery Network, Univision, Time-Warner, Time-Life Books, National Geographic, The Vatican, and SABIC (Saudi Basic Industries Corporation), and others.

Mr. Dalloul holds a BS in finance from the American University, and a JD and MBA from Georgetown University.

**Qualifying Skills and Background**

Leadership

Strong financial abilities

Familiarity with American University

Management

History of philanthropy

Knowledge of Middle East leaders

**Deese, Pamela M.**

Trustee: 2001-present

Partner, Arent Fox PLLC, Washington, DC

AU Alumna: BS, 1980; JD, 1983.

Pamela Deese is a partner in the Intellectual Property Group of Arent Fox PLLC, a Washington-DC-based law firm. Her practice focuses on intellectual property licensing, brand management and advertising. Her intellectual property representation includes evaluation of merchandise and licensed properties, drafting and negotiating licenses and related agreements, protection of intellectual property rights, representation in regulatory approval proceedings, audit support and analysis, assistance with import/export issues, review of advertising and promotional materials for regulatory compliance, sweepstakes and promotions, celebrity endorsements and litigating related business disputes.

Prior to her work at Arent Fox, Ms. Deese was partner at Dorsey & Whitney, also a Washington-DC-based law firm. Her practice focused on litigation, intellectual property licensing and advertising. Before joining Dorsey & Whitney LLP in 1999, Ms. Deese was a partner in the law firm of Robins, Kaplan, Miller & Ciresi L.L.P. (1986-1999) and, before that, an associate in the law firm of Ablondi & Foster, P.C. (1983-1986)..

Ms. Deese is active in numerous professional associations. She holds membership in the American Bar Association's Litigation and Intellectual Property Law sections, the District of Columbia Bar Association, and the Pennsylvania Bar Association. Additionally, she is a member of The Licensing Executives Society, the American Intellectual Property Lawyers Association, and the Licensing Industry Merchandisers Association. In September 2005, she was named Vice Chair of the ABA's Science and Technology Technical Standards Committee. Among her many professional and civic activities, Ms. Deese has served on the Executive Board of the American University Alumni Association (president 1993-1997), the American University Annual Fund (Chairman, 1998-present), and the Kennedy Center Circles Board (2000-Present).

Ms. Deese is listed in *Who's Who* and in the past few years has received two notable awards: the American University Alumni Recognition Award (2000) and the D.C. Women's Bar Association Recognition Award for Mentoring (2000).

**Qualifying Skills and Background**

Leadership

Strong legal skills

Familiarity with not-for-profit organizations

Experience on other boards

History of philanthropy

Knowledge of Washington area leaders

**Del Pino, Jerome King**

Trustee (*ex officio*): 2001-present

General Secretary of the General Board of Higher Education and Ministry of The United Methodist Church, Nashville, Tennessee

Dr. Jerome King Del Pino was elected general secretary of the General Board of Higher Education and Ministry in the fall of 2001.

He began his pastoral service in 1968 as student pastor of Union United Methodist Church in Boston. He served as minister of youth, co-pastor, pastor in charge, and senior pastor at churches in Massachusetts and was superintendent of the Central Massachusetts District.

In 1978, Gustavus Adolphus College, his undergraduate alma mater, honored him with the First Decade Alumni Award for Outstanding Record of Achievement Among Men Graduates.

He served as an elected director of General Board of Higher Education and Ministry (GBHEM) from 1981-1988 and the General Board of Discipleship from 1988-1996. He has been a delegate to every General Conference and Jurisdictional Conference since 1976. He is also an elder in the New England Conference where he served as superintendent of the Metropolitan Boston/South District from 1997 to 2001.

Dr. Del Pino has a B.A. from Gustavus Adolphus College in St. Peter, Minnesota, and a Th.M. degree from Boston University School of Theology. He received the Ph.D. degree from Boston University Graduate School of Arts and Sciences. He serves as a trustee for Gustavus Adolphus College and for Meharry Medical College, Nashville, Tennessee

**Qualifying Skills and Background**

Leadership

Familiarity with higher education and not-for-profit organizations

Management

Experience on other boards

**Driggs, Joanna M.**

Trustee: 1988-2000

Arts Patron, Potomac, Maryland

AU Alumna: BA, 1960

Joanna Driggs is an arts patron. She is married to John Driggs, chief executive officer of Driggs Construction. Over the years, Mrs. Driggs has been professionally associated with his firm.

Although she has no formal current positions, over the years, Mrs. Driggs has been associated with the Washington Performing Arts Society, the Kennedy Center for the Performing Arts, the Corcoran Museum, and the National Gallery of Art.

**Qualifying Skills and Background**

Leadership

Interest in the arts

Experience on other boards

Familiarity with not-for-profit organizations

History of philanthropy

**Dubon, Manuel H.**

Trustee: 1995-2000

Chairman of the Board, Bank and Trust of Puerto Rico, Hato Rey, Puerto Rico

Manuel Dubón is chairman of the Bank and Trust of Puerto Rico. Prior to joining the bank in 1987, he was engaged in the practice of law at Dubón & Dubón, was director of Puerto Rico's Economic Development Administration, legal counsel to the Senate Finance Committee, and a captain in the US Army.

Manuel Dubón is trustee and executive vice president of Foundation Gogui, chairman of the Puerto Rico Community Foundation, and chairman and trustee of Saint John's School in San Juan. He has also been active in community development, serving as vice president and director of the Greater San Juan Committee, president of the San Juan Financial Center Redevelopment Corporation, and as a director of the San Juan Housing Partnership Trust.

Mr. Dubon received his BS from the Wharton School of the University of Pennsylvania where he was also a master's degree student. In 1966, Mr Dubon earned his JD degree from the University of Pennsylvania.

**Qualifying Skills and Background**

Leadership

Management

Interest in community development

Experience on other boards

Familiarity with not-for-profit organizations

**Eisner, David F.**

Trustee: 1994-2002

AU Alumnus: BS, 1979

CEO, TheMarkets.com, New York, New York

David F. Eisner is chief executive officer of TheMarkets.com, which describes itself as "a single-source destination site for comprehensive and real-time equity capital markets information and research from leading global investment banks."

Mr. Eisner has more than 20 years of combined capital markets and Internet experience, most recently, as founding investor and Chief Executive Officer of iExchange.com, a financial advice website that merged with an asset management platform. Prior to iExchange.com, Mr. Eisner was executive vice president, Office of the Chairman, of Jefferies Group, Inc. from 1992 to 1998, a period in which the investment bank experienced significant revenue growth and expansion of services. Previously, he was a mergers and acquisitions specialist at Jefferies. From 1982 to 1986, Mr. Eisner practiced corporate and securities law at Fried, Frank, Harris, Shriver & Jacobson in New York. He holds a dual B.S. degree in Accounting and Government from American University and a J.D. from Boston University, where he was Editor of the American Journal of Law and Medicine.

**Qualifying Skills and Background**

Leadership

Strong financial abilities

Familiarity with not-for-profit organizations

Management

Experience on other boards

History of philanthropy

Knowledge of New York area leaders

**El-Hibri, Fuad**

Trustee: 2004-present

Chairman and CEO, Emergent BioSolutions Inc., Gaithersburg, Maryland; President, East West Resources Corporation, Rockville, Maryland; and Chairman and CEO, BioPort Corporation, Lansing, Michigan

Trustee Fuad El-Hibri obtained a BA degree in economics from Stanford University (1980) with an emphasis on international trade and computer science. He also attended the Yale School of Management and obtained a master's degree in Public and Private Management with an emphasis on financial management and entrepreneurship.

Since establishing BioPort Corporation in 1998, Mr. El-Hibri has served as chairman and chief executive officer. Prior to joining Bioport Corporation, he was a director with Speywood Holdings, Ltd. in the United Kingdom. Mr. El-Hibri also served as Senior Associate Project Manager with Booz, Allen & Hamilton in New York and Account and Operations Officer for Citibank, N.A., in Jeddah, Saudi Arabia.

Born in Germany of Lebanese parents, Mr. El-Hibri is a graduate of Stanford University (BA in Economics, 1980) and of Yale's School of Management (M.B.A. in Private and Public Management). Mr. El-Hibri is married to an American, holds both German and U.S. citizenship, and lives in Montgomery County, Maryland.

**Qualifying Skills and Background**

Leadership

Strong financial abilities

Management

Interest in international affairs

Experience on other boards

History of philanthropy

Knowledge of Washington area leaders

**Fantle, Sheldon W.**

Trustee: 1983-1996

Deceased

Former Chairman and CEO, Fantle Enterprises, Bethesda, Maryland

Prior to his death, Sheldon Fantle was chairman and chief executive officer of Fantle Enterprises, a venture capital, consulting, and public relations company. Before this, he was chairman, president and chief executive officer of Peoples Drug Stores and owner of the Dart Drug chain, which was liquidated in 1991.

Mr. Fantle served on the boards of Greater Washington Board of Trade, Federal City Council, National Parkinson's Foundation, Medlantic Healthcare, and the Washington Hospital Center Foundation. He also served with the Greater Washington Research Center, the United Way of America, the United Way of the National Capital Area, and the National Symphony Orchestra.

**Qualifying Skills and Background**

Leadership

Strong financial abilities

Management

Experience on other boards

History of philanthropy

Knowledge of Washington area leaders

**Farsi, Hani M.S.**

Trustee: 1996-present

Managing Director and Chairman, Reservoir Management Services Ltd., London, England

Founder and Director, Plaza Restaurants Limited, London, England

Director, Donmar Warehouse Projects Ltd., London, England

AU Alumnus: BA, 1992

Mr. Hani M.S. Farsi is managing director and chairman of Reservoir Management Services Ltd. in London. Prior to this position, he served as assistant to the director of Amnesty International's Washington, DC office. He is the founder of April Restaurant Management Ltd., April Productions Ltd., April Design Ltd., and Team Sports Management Ltd.

He serves or has recently served on the Boards of the Donmar Warehouse Theatre Company, London, and the South Kent School in Connecticut.

**Qualifying Skills and Background**

Leadership

Strong financial abilities

Familiarity with not-for-profit organizations

Management

Interest in the arts

Experience on other boards

History of philanthropy

Knowledge of British and Saudi Arabian leaders

**Fleer, Keith G.**

Trustee: 1991-1997

Attorney, Loeb & Loeb LLP, Los Angeles, CA

AU Alumnus: BA, 1964; JD, 1967

Keith G. Fleer is a partner in the Los Angeles office of Loeb & Loeb, LLP. He represents writers, actors, directors, producers, authors and rights holders with respect to the negotiation and documentation of motion picture and television development, production financing, production and distribution, as well as book publishing. He also counsels independent motion picture, television and other media companies on strategic planning, financing and day-to-day legal needs.

Prior to joining Loeb & Loeb, Mr. Fleer was executive vice president of Melvin Simon Productions, a major independent producer of theatrical motion pictures, as well as vice president of business affairs of Warner Bros. Mr. Fleer has been an adjunct professor at the University of Southern California Law Center.

Mr. Fleer has made numerous appearances at various industry programs including the UCLA Entertainment Symposium; the University of Southern California Institute on Entertainment Law and Business; the ALI/ABA Entertainment, Arts and Sports Law Symposium; the Paul Kagen Entertainment Symposium; and the Hollywood Reporter Entertainment Seminar, Florida.

Mr. Fleer was president of the Los Angeles Copyright Society in 1988 and co-chairman of the UCLA Entertainment Symposium Advisory Committee in 1985 and 1986. He was a member of the American University Board of Trustees from 1992-1997 and is Vice Chairman of the Dean's Advisory Council at the American University School of Communication. He is also a member of the Academy of Motion Picture Arts & Sciences and has, since its inception, been a member of the nominating committee for Best Animated Motion Picture for the Academy.

Mr. Fleer earned his J.D. from American University's Washington College of Law in 1967, where he was business editor of the *American University Law Review*, member of the National Moot Court Team, and recipient of the Alumni Award for leadership and scholarship. Mr. Fleer received his B.A. in Government from American University in 1964, where he received the Bruce Hughes Award for Outstanding Leader and Scholar and was president of Omicron Delta Kappa, a leadership and scholarship honorary fraternity. Mr. Fleer was admitted to the New York State Bar in 1968, the District of Columbia Bar in 1967 and the State Bar of California in 1976.

**Qualifying Skills and Background****Leadership**

Familiarity with higher education and not-for-profit organizations

Experience on other boards

History of philanthropy

Knowledge of Los Angeles area leaders

**AUSF 009472**

**Forman, Michael R.**

Trustee: 1986-1996, 2002-2005

Chairman (retired), Pacific Theatres Corporation, Los Angeles, California

Michael Forman is Chairman (retired) of Pacific Theatres Corporation of Los Angeles, California. Pacific Theatres is a subsidiary of Decurion Corporation, the Forman family's privately held investment management company, and employs approximately 2,570 people. Pacific has more than 400 movie screens in California and Hawaii and has joined with Apollo Real Estate Fund in Silver Screen, the operator of multiplex theaters in Poland. Pacific Theatres is also active in real estate development through Pacific Theatres Realty, which acquires and develops retail, office, industrial, and entertainment projects.

Mr. Forman began working for Pacific Theatres after college. He serves as chairman but is now primarily retired and devotes much of his time and effort to philanthropy. He is a trustee of the American Film Institute and a supporter of the Weizmann Institute of Science. In 1994, he began to convert the Los Angeles Pacific Theatre into a museum. He purchased and renovated the Adelphi on the Strand, one of London's most famous theaters. He is also an avid grouse hunter and impressionist art collector.

Michael Forman joined AU's National Advisory Board in 1982 and was a member of the AU Board of Trustees from 1986-1996 and from 2002-2005. He received the Cyrus Ansary Award at the 1996 President's Circle Dinner and was named Trustee Emeritus in 1996. In the past, he has actively supported fundraising efforts in the Los Angeles area, including hosting AU events. Mr. Forman is a graduate of Stanford University (BA, 1957).

**Qualifying Skills and Background**

Leadership

Strong financial abilities

Familiarity with not-for-profit organizations

Management

Interest in the arts

History of philanthropy

Knowledge of Los Angeles area leaders

**Gottschalk, Thomas A.**

Trustee: 1995-present

Executive Vice President, Law and Public Policy, and General Counsel, General Motors, Detroit, Michigan

Thomas A. Gottschalk is executive vice president, Law and Public Policy of General Motors and general counsel, with primary responsibility for law and public policy. He is also responsible for the Office of the Secretary. He was elected to this position on May 25, 2001. He joined GM on August 1, 1994, as a senior vice president and general counsel. He is a member of GM's Automotive Strategy Board and is the global process leader for Law and Public Policy. He reports to G. Richard Wagoner, Jr., GM's chairman and CEO.

As a representative of General Motors, Mr. Gottschalk currently serves as a co-chair of the Civil Justice Reform Group and as a co-chair of the Sustainability Mobility Project of the World Business Council for Sustainable Development. He serves on the boards of the National Center for State Courts, Transparency International-USA, and the Constitution Project. He is also advisory board co-chair of CorporateProBono.Org, a national pro bono outreach and technical assistance project. He has served as past chair of the Alliance of Automobile Manufacturers

Prior to his appointment as general counsel, Mr. Gottschalk was a partner and member of the management committee of the law firm of Kirkland & Ellis in Washington, D.C. Gottschalk engaged in a trial and appellate practice, principally involving complex civil cases, class actions, and federal agency suits in such fields as antitrust, contracts, and product safety.

Mr. Gottschalk received a BA from Earlham College in 1964 and a JD degree from the University of Chicago in 1967.

Mr. Gottschalk is a member of the District of Columbia, Michigan, and Illinois Bars and has been admitted to the U.S. Supreme Court and other federal courts. He is a member of the American Bar Association (Litigation, Antitrust, Business, and Criminal Law Sections); District of Columbia Bar Association; Chicago Council of Lawyers; and the Michigan Bar Association.

Mr. Gottschalk has been a trustee at Earlham College since 1972 and was chairman from 1985 to 1991. He has also served on the board of trustees of American University in Washington, D.C. since 1995 and was elected vice chair in 2005 and served as acting chair from October 2005 to November 2005.

**Qualifying Skills and Background**

Leadership

Strong legal abilities

Familiarity with higher education and not-for-profit organizations

Management

Experience on other boards

History of philanthropy

**AUSF 009474**

**Greenberg, Sylvia Kay**

Trustee: 1971-1996

President, The Harold & Sylvia Greenberg Family Foundation, Washington, D.C.  
AU Alumna: Attended several courses at American University over the years.

Sylvia Greenberg is the president of the Harold & Sylvia Greenberg Family Foundation, an independent foundation established in 2002. The Foundation primarily focuses giving on the arts, higher education, human services, Jewish agencies, and temples. She is married to Herman Greenberg, a real estate developer, and the daughter of the late Abraham S. Kay, an AU trustee from 1955 to 1963 who established the Kay Spiritual Life Center on the AU campus.

Although she holds no current directorships, Mrs. Kay is associated with many organizations including American Friends of Hebrew University, the Jewish Social Service Agency of Greater Washington, the Jewish Foundation for Group Homes, and the Palm Beach Opera.

**Qualifying Skills and Background**

Leadership

Interest in the arts

Experience on other boards

Familiarity with not-for-profit organizations

History of philanthropy

**Haft, Linda G.**

Trustee: 1985-2001

Consultant and Volunteer, Bethesda, Maryland

AU Alumna: Non-degree, Kogod School of Business, 1973-74

Linda Haft is a consultant, community volunteer, and former vice president of the Dart Group Corporation, a firm founded by her late father, Herbert Haft, who died in 2004. At the peak of its operations, the Dart Group owned such companies as Crown Books, Trak Auto, Total Beverage, and Shoppers Food Warehouse. Ms. Haft has not been associated with the company since the mid-1990s.

Ms. Haft has spoken at seminars sponsored by WISE (Women Igniting the Spirit of Entrepreneurship) at Syracuse University where she received her BS in Business in 1972.

**Qualifying Skills and Background**

Leadership

Management

History of philanthropy

**Hillman, Suzanne Deeds**

Trustee: 1992-2000

Partner and Owner, Hillman, Glorioso & Company, Vienna, Virginia

AU Alumna: BSBA, 1975

Suzanne Hillman is a partner with the accounting firm of Hillman, Glorioso & Company, where she specializes in estate planning. She is married to David Hillman, a principal of Southern Management Corporation, a property management company that owns and manages more than 23,000 apartment homes and 1.5 million square feet of commercial space in the Washington metropolitan area.

Mrs. Hillman is a former board member of the Washington Home, Corcoran Gallery of Art, and Washington Hebrew Home. She is also the former vice chair and member of the Million Dollar Gift Committee at the Kennedy Center.

**Qualifying Skills and Background**

Leadership

Management

Interest in the arts

Experience on other boards

Familiarity with not-for-profit organizations

History of philanthropy

**Ireson, Roger W.**

Trustee (*ex officio*): 1990-2001

Visiting Professor of Religion and Philosophy and Special Assistant to the President, Green Mountain College, Poultney, Vermont

Dr. Roger W. Ireson's distinguished career in higher education includes his most recently held position of General Secretary of the General Board of Higher Education and Ministry of The United Methodist Church (Nashville, Tennessee), which he held from 1988 until his retirement last June. As General Secretary, he was responsible for church programs, policies, and general oversight related to 123 schools, colleges, universities and theological seminaries; the ministries of ordained deacons and elders, local pastors, and diaconal ministries; campus ministries, chaplains, and pastoral counselors. He had oversight of a \$60 million budget and a \$118 million investment program. Under his direction, the board established Africa University in Zimbabwe, developed theological education in Eastern Europe, and supported international relationships between United Methodist-affiliated educational institutions throughout the world.

Dr. Ireson currently serves as president of The International Association of Methodist-Related Schools, Colleges, and Universities. Representing 730 institutions in 68 countries, this organization facilitates exchange of staff, information, and educational resources to member institutions, of which Green Mountain College is one.

Dr. Ireson is a long-time friend of Green Mountain College. His father, the late Reverend Orrin F. Ireson, served as a trustee at the college for many years and was a member of the Troy Conference of the United Methodist Church. Dr. Ireson was instrumental in rebuilding the relationship between the college and the church.

**Qualifying Skills and Background**

Leadership

Familiarity with higher education and not-for-profit organizations

Experience on other boards

Knowledge of higher education leaders

**Jacobs, Benjamin R.**

Trustee: 1996-2002

AU Alumnus: BSBA, 1962; JD, 1965

Managing Partner and Founder, The JBG Companies, Chevy Chase, Maryland

Benjamin Jacobs has over 40 years of experience in various aspects of ownership and management in commercial and residential real estate and development in the Greater Washington Metropolitan Area. His non-professional activities include: past board member, Children's Hospital; Trustee, Federal City Council; Trustee and Executive Seminar Program at The Aspen Institute; board member, Arena Stage, and a past board member, American University.

**Qualifying Skills and Background**

Leadership

Familiarity with not-for-profit organizations

Management

Experience on other boards

History of philanthropy

Knowledge of Washington area leaders

**Jacobs, William I**

Trustee: 1988-2004

Alumnus: BS, 1963; JD, 1966

Retired

William I Jacobs is a member of the boards of directors of several American corporations. He is chairman of the audit committee and a member of the compensation and governance committees of Investment Technology Group; lead director and a member of the compensation and nominating committee of Global Payments, Inc.; chairman of the audit committee of Blackboard, Inc.; chairman of the audit committee and a member of the nominating committee of Exide Corporation; and chairman of the audit committee and a member of the compensation committee of Alpharma, Inc.

Mr. Jacobs was chief financial officer of The NewPower Company, a provider of gas and electricity to residential and small commercial customers in deregulated states, from 2000 to 2002 and senior executive vice president of MasterCard International where he was in charge of strategic ventures from 1995 to 2000). Prior to Mr. Jacobs' employment at MasterCard International, he was the executive vice president and chief operating officer of Financial Security Assurance, Inc., a bond insurance company, which he co-founded in 1984. He was a member of the Board of Trustees of American University (Washington, DC) from 1988 to 2004 and its chairman from 1997 to 2001.

Mr. Jacobs received his bachelor's degree and his law degree from American University where he funded the William I Jacobs Fitness Center, underwrote the development of the new athletics field, and made other significant financial gifts.

**Qualifying Skills and Background**

Leadership

Strong financial abilities

Management

Experience on other boards

History of philanthropy

Knowledge of Washington area leaders

**Jaques, Leonard C.**

Trustee: 1995-1997

Deceased

Formerly, Partner, The Jaques Admiralty Law Firm, Detroit, Michigan

AU Alumnus: JD, 1962.

Prior to his death, Mr. Jaques was founding partner of the Jaques Admiralty Law Firm, the largest maritime mass-litigation law firm in the United States. Mr. Jaques practiced law for nearly 40 years and was one of the world's leading attorneys in the field of maritime law. After being admitted to the Michigan Bar in 1962, he opened a solo law practice in Detroit, specializing in maritime cargo cases, wrongful death and personal injury cases. Mr. Jaques won several record-breaking verdicts in class action lawsuits.

**Qualifying Skills and Background**

Leadership

Familiarity with not-for-profit organizations

History of philanthropy

**Jaskol, Leonard R.**

Trustee: 1991-2005

Retired

AU Alumnus: BA, 1958

A trustee at American University for 15 years until his resignation in October 2005, Leonard R. Jaskol, prior to retirement was chairman, chief executive officer and director of Lydell Inc.

A graduate of American University (1958) and holding an MBA from City University of New York (1969), Mr. Jaskol is currently a director of the Rogers Corporation and of Eastern Enterprises.

**Qualifying Skills and Background**

Leadership

Strong financial abilities

Management

Experience on other boards

**Kerwin, Cornelius**

Trustee (*ex officio*): 2005-present

AU Alumnus: BA, 1971

Interim President, American University, Washington, DC

Cornelius Kerwin was appointed acting president on August 24, 2005 and interim by the Board of Trustees on November 11, 2006. He served as provost for seven years and held the position in an acting capacity for one year.

Dr. Kerwin is a long-standing member of the AU community. He received a BA from American University in 1971 (followed by an MA in political science from the University of Rhode Island in 1973, and a PhD in political science from Johns Hopkins University in 1978) and has been a member of the AU faculty since 1975. He has held a number of prominent leadership positions within the School of Public Affairs, including his service as dean from 1989 to 1997.

As provost, Dr. Kerwin served as the university's chief academic officer, leading approximately 475 full-time teaching faculty in AU's six schools and colleges (College of Arts and Sciences, Kogod School of Business, School of Communication School of International Service, School of Public Affairs, and Washington College of Law). He also supervised admissions, financial aid, the Office of Institutional Research and Assessment, the University Library, the Office of the Registrar, and other offices, including the Washington Semester Program and those reporting to the Dean of Academic Affairs (General Education Program, University Honors Program, Center for Teaching Excellence, Career Center, and Office of Sponsored Programs).

He has worked with the deans and faculty committees to complete a review of AU's master's and doctoral programs, resulting in fewer programs but creating distinctive market niches, improved physical facilities, and enhanced national reputations. He also oversaw the creation of AU's University College Program (launched fall 2005), an integrated learning-living program for first-year undergraduate students. During his time as provost, the university conducted reviews of the school's General Education Program, University Honors Program, and academic advising system.

As part of the university's 15-Point Plan, Dr. Kerwin led the process for restructuring faculty governance, helping to create a new Faculty Senate, which was overwhelmingly ratified by a historic faculty vote. In 2003, he oversaw AU's decennial self-study that resulted in the Middle States Association Commission's unconditional re-accreditation and the Commission's Self-Study Institute's adoption of AU's self-study report and design as a model for other schools.

Dr. Kerwin, a professor of public administration in the School of Public Affairs, is a nationally recognized specialist in public policy, with emphasis on the regulatory process. He is actively engaged in teaching and research and teaches courses in administrative process, policy implementation, and American government. He is the author of *Rulemaking: How Government Agencies Write Law and Make Policy* (3rd ed., 2003, Congressional Quarterly Press) and the coauthor of *How Washington Works: The Executives Guide to Government* (3rd ed., 1996).

**Kraus, Margery**

Trustee: 2003-present

AU Alumna: BA, 1967; MA, 1971.

President and CEO, APCO Worldwide, Washington, DC

Margery Kraus is president and CEO of APCO Worldwide, a global consulting firm headquartered in Washington, DC. The firm specializes in public affairs, communications, and business consulting for major multi-nationals, governments, and foundations. APCO was founded in 1984 at the law firm of Arnold & Porter and acquired in 1991 by Grey Advertising, now Grey Global Group, which lists APCO as a partner. Ms. Kraus has served as president of APCO since its inception. APCO has offices in 24 cities in North America, Europe, Asia and Africa, and counts among its clients six of the top ten Fortune 500 companies.

Ms. Kraus has recruited PR experts who are former members of Congress, ambassadors, Congressional and Executive Branch staff, as well as persons with senior-level experience in politics, the media, technology services, business, and not-for-profit organizations. In 1998 and 1999, APCO was named Agency of the Year by "Inside PR," and Ms. Kraus was named International PR Professional of the Year for 2001 by the "PR Week" Awards. She was also named Businesswoman of the Year in 1998 by ABC's Washington affiliate, and 1997 PR Professional of the Year by "PR News."

**Qualifying Skills and Background**

Leadership

Strong marketing and public relations abilities

Familiarity with not-for-profit organizations

Management

Interest in international affairs

History of philanthropy

Knowledge of Washington area leaders

**Ladner, Benjamin**

Trustee (*ex officio*): 1998-2005

Retired

President of American University from 1994 to 2005, Benjamin Ladner brought significant reform to AU, reorganizing administrative and academic structures, streamlining budgets, and expanding international outreach. He boosted enrollments and student quality, invigorated fundraising, increased minority faculty and staff, raised faculty and staff salaries, and implemented widespread technological innovations. His comprehensive facilities development program changed the face of the campus with major renovations to more than 70 percent of the campus, including new homes for four of AU's six schools and colleges and award-winning landscape improvements. The Harold and Sylvia Greenberg Theatre opened in 2003, and the Cyrus and Myrtle Katzen Arts Center opened in October 2005.

Before coming to American University, Dr. Ladner was president of the National Faculty, a national association of university professors founded by Phi Beta Kappa and based in Atlanta, Georgia. He has also been a professor at the University of North Carolina-Greensboro, where he won the University's Teaching Excellence Award. As professor of philosophy and religion at AU, he taught while serving as president.

He holds degrees from Baylor University, Southern Seminary, and Duke University (Ph.D.), and honorary doctoral degrees from Elizabethtown College (Pennsylvania), Sookmyung Women's University (South Korea), and Tashkent State Economic University (Uzbekistan).

**Latham, Weldon H.**

Trustee: 1999-2002

Partner, Davis, Wright, Tremaine, LLP, Washington, DC

Weldon H. Latham is a partner in Davis, Wright, Tremaine, LLP, a law firm with offices in Washington, DC, where he serves as chair of the Corporate Diversity Counseling Group.

At Davis, Wright, Tremaine, LLP, Mr. Latham represents a wide range of Fortune 500 companies, minority and women-owned businesses, and local and quasi-governmental agencies in legal matters involving crisis management and diversity representation, complex employment audits, disputes and investigations involving allegations of race or sex discrimination/harassment, as well as business counsel and advice regarding corporate and financial transactions. He advises and counsels a number of Fortune 200 CEOs whose companies are confronted with highly publicized charges of race and gender discrimination from prominent plaintiff attorneys and/or civil rights groups, as well as related disputes with federal regulatory agencies (e.g. EEOC, Department of Labor – OFCCP, local human rights agencies).

Mr. Latham directs confidential corporate diversity compliance reviews, audits, litigation or legal vulnerability assessments and determinations; develops specific recommendations whether and how to proceed with litigation and related community and public relations strategies. In addition, he assists clients in developing “best practice” diversity initiatives and comprehensive diversity action plans, ranging from executive management and workforce diversity to minority business procurement/supplies diversity, diversity-related government/ community relations, and targeted philanthropic efforts.

Mr. Latham holds membership in several organizations. He is chair of the Deloitte & Touche Diversity Advisory Board and member of the Women’s Initiative. He serves as chair of the Legal Committee of the Metropolitan Washington Airports Authority, and expert advisor of the Federal Communications Commission’s Diversity Advisory Committee.

Mr. Latham a member of the Georgetown University Law Center Board of Visitors, the American Employment Law Council, and the Economic Club of Washington, He serves on the board of the Washington Trustees of the Federal City Council, and the Congressional Black Caucus Foundation Corporate Advisory Council. He is a founding member of the National Coalition of Minority Businesses.

Mr. Latham received his BA from Howard University and his JD from the Georgetown University Law Center and attended the Executive Business Program of the Amos Tuck School at Dartmouth College.

**Qualifying Skills and Background**

Leadership

Strong legal abilities

Experience on other boards

Knowledge of Washington area leaders

**AUSF 009486**

**Lewis, G. Douglass**

Trustee: 1991-2002

Dean, Presidential Leadership Intensive, Washington, DC

Until his retirement in 2002, Dr. G. Douglass Lewis had been president of Wesley Theological Seminary, Washington, D.C., for 14 years.

Dr. Lewis has strong experience in the ministry of higher education. He served as chaplain and professor at Tennessee Wesleyan College and directed parish development and the doctor of ministry program at Hartford Theological Seminary. He also served on the staff of the National Council of Churches Department of Ministry and developed an enlistment program in partnership with 10 denominations. He has published several books and articles in the area of the church's mission and ministry.

He is the president of the Association of United Methodist Theological Schools (AUMTS) and previously served as the AUMTS representative to the UMC University Senate's Commission on Theological Education.

**Qualifying Skills and Background**

Leadership

Familiarity with higher education organizations

Management

Experience on other boards

**Luchs, Kenneth J.**

Trustee: 1983-1995

Senior Vice President of Marketing, Pollinger Shannon & Luchs, Chevy Chase,  
Maryland

AU Alumnus: Non-degree courses, 1966

Kenneth J. Luchs is senior vice president of Pollinger Shannon & Luchs, a real estate firm located in Chevy Chase. He started his real estate career in 1961 at his family firm, Shannon & Luchs, which became Pollinger, Shannon & Luchs in 1993.

Mr. Luchs is on the board of the Jewish Historical Society of Greater Washington. He is a past president of the Washington, D.C., Association of Realtors and the D.C. chapter of the International Real Estate Federation.

**Qualifying Skills and Background**

Leadership

Management

Experience on other boards

Familiarity with not-for-profit organizations

History of philanthropy

**Lydecker, Charles H.**

Trustee: 2005-present

Executive Vice President, Brown & Brown, Inc, Daytona Beach, Florida

AU Alumnus: BA, 1985

Charles H. Lydecker is executive vice president and executive committee member of Brown & Brown, Inc. (formerly Poe & Brown) in Daytona Beach, Florida. With revenues over \$500 million, Brown & Brown is the largest commercial property and casualty insurance agency in the southeastern United States.

Mr. Lydecker is director of Southern Community Bank and Jefferson National Title Insurance Company. He is also a member of the Florida Commission on Ethics, the Volusia County Economic Development Strategic Plan Working Committee, and the Board of Trustees of the Seaside Music Theater, Daytona Beach, Florida. Mr. Lydecker is past chairman of the Florida Housing Finance Corporation, the United Way of Volusia and Flagler Counties, the Futures Public Education Foundation, Inc., the Daytona Beach/Halifax Area Chamber of Commerce, and the Boy Scouts of America, Halifax District. He is also past president of the Volusia/Flagler Chapter of the Florida Association of Independent Agents.

Mr. Lydecker has won the Boy Scouts of America Outstanding Leadership Award, the Central Florida Junior Achievement Above and Beyond Volunteer Teaching Award, the United Way of Volusia County Outstanding Volunteer of the Year Award, the School Board of Volusia County Outstanding Service Award, and the Daytona Beach Area Chamber of Commerce Marvin Samuels Leader of the Year Award and the Lou Fuchs Award for Outstanding Community Service.

In addition to serving on American University's Board of Trustees, Mr. Lydecker serves on AU's National Leadership Council. Mr. Lydecker has been associated with the National Leadership Council, Career Network, and Eagles Club. While at AU, he was on a full athletics scholarship for swimming and was recognized in 2000 with the Stafford H. Cassell Alumni Athlete Award.

**Qualifying Skills and Background**

Leadership

Strong financial abilities

Familiarity with not-for-profit organizations

Management

Interest in university athletics

Experience on other boards

History of philanthropy

**Masin, Michael T.**

Trustee: 1982-1997

Retired

A distinguished UCLA School of Law alumnus, Michael T. Masin is currently a Senior Partner in O'Melveny & Myers LLP's New York office. From 2002 to 2004, Mr. Masin served as Vice Chairman and Chief Operating Officer of Citigroup. In addition, Mr. Masin served as a member of the Board of Directors of Citicorp, Inc., Chairman of the Business Practices Committee, and Chairman of the Board of Directors of the Citigroup Foundation. Prior to Citigroup, Mr. Masin was the Vice Chairman and President of Verizon Communications. Mr. Masin has served on numerous corporate boards including GTE, Verizon Wireless, Telus Communications, Trust Company of the West, CANTV (Venezuela), and the Puerto Rican Telephone Company.

Mr. Masin currently serves on the Board of Directors and Executive Committee of the W.M. Keck Foundation, the Board of Trustees and Executive Committee of Carnegie Hall, the Board of Overseers at the Weill Cornell Medical College, the Council on Foreign Relations, and the UCLA School of Law Board of Advisors.

**Qualifying Skills and Background**

Leadership

Strong legal and financial abilities

Familiarity with higher education and not-for-profit organizations

Management

Experience on other boards

**Mason, JoAnn S.**

Trustee: 1989-1995

Not employed, Washington, D.C.

Mrs. JoAnn Mason is not employed at this time. In the 1970s, she was a technician with the Smithsonian Institution's Anthropological Conservation Laboratory and an assistant marketing director with Jerome Alexander Cosmetics in New York.

Mrs. Mason's husband, John Mason, is chairman and chief executive officer of Mason & Company, a real estate investment firm in Washington, and was a long time corporate director of Giant Food Corporation. He is the father of Jennifer Mason Lagonico, who received a BA in Sociology from American University in 2000.

Mrs. Mason has served as a trustee of the Washington Opera and the Dumbarton Concert Series. She has also been a benefit chair for the Washington Opera Follies and the Weizmann Institute of Science.

Mrs. Mason received her BA in Art History from the George Washington University in 1973 and has done graduate work in Archaeological Restoration also at the George Washington University.

**Qualifying Skills and Background**

Leadership

Interest in the arts

Experience on other boards

Familiarity with not-for-profit organizations

History of philanthropy

**Mathias, A. Robyn**

Trustee: 1991-present

**Retired**

AU Alumna: BA, 1964; JD, 1992

Most recently the principal of Rolling Terrace Elementary School in Takoma Park, Maryland, Ann Robyn Mathias has retired as an elementary school teacher and principal. She spends much of her time volunteering for educational programs such as Discovery Creek Children's Museum, which helps bring science into the lives of school children and on whose Board she serves as vice chair; the SEED School, a residential school in Anacostia; and St. Patrick's Episcopal School.

Prior to serving as principal at Rolling Terrace Elementary School, Dr. Mathias was principal of Montgomery Knolls Elementary School in Silver Spring, Maryland. Earlier she had served as administrative assistant to the Associate Superintendent in the Office of Instruction and Program Development for the Montgomery County (Maryland) Public Schools.

Dr. Mathias received her BA from American University in 1964 and her JD in 1992. In addition, she has an MS from the Johns Hopkins University (1976) and an EdD from the George Washington University (1984). She has also attended Williams College's Executive Liberal Arts Seminar and Stanford University's Executive Program in the Humanities.

**Qualifying Skills and Background**

Leadership

Strong background in education

Familiarity with not-for-profit organizations

Management

Interest in the arts

Experience on other boards

History of philanthropy

**May, Felton E.**

Trustee (*ex officio*): 1996-2004

Dean, Harry R. Kendall Health & Mission Center, Philander Smith College, Little Rock, Arkansas

Felton E. May is dean of the Harry R. Kendall Health and Mission Center at Philander Smith College in Little Rock, Arkansas. Prior to taking up this role, Dr. May was bishop of the Baltimore-Washington Conference of the United Methodist Church. Prior to serving in Baltimore-Washington, Bishop May was bishop of the Harrisburg, Pennsylvania Episcopal Area. Before serving in Harrisburg, Bishop May was on special assignment for the Council of Bishops in Washington, D.C.

Reverend May serves or has served on the National Alliance for a Drug-free Community and the Bishop's Initiative on Drug and Alcohol Abuse and Violence in Washington, D.C. He has also served as a trustee of Lebanon Valley College, Lycoming College, Sibley Memorial Hospital, and American University. While in Washington, D.C., he served on the Camp David Presidential Retreat Interfaith Chapel and was vice president of the General Board of Global Ministries, and the chair of the Board of the Multi-ethnic Center.

Bishop May received his BA from Judson College (1962) and his M.Div. from Crozer Theological Seminary (1970).

**Qualifying Skills and Background**

Leadership

Familiarity with not-for-profit organizations

Management

Interest in higher education and community service

Experience on other boards

**Meese, Ursula**

Trustee: 1983-1995

Retired Director of Development, National Capital Chapter of the Multiple Sclerosis Society, Washington, D.C.

Ursula Meese, who is the wife of Reagan administration Attorney General Edwin Meese, served as the Director of Development for the National Capital Chapter of the Multiple Sclerosis Society. Previously she was executive director of the William Moss Institute. Early in her career, she was a probation officer in Oakland, California, specializing in child neglect and child custody. She was also a counselor for the Crisis Intervention Center in Sacramento.

Mrs. Meese serves on the board of Trinity Forum Academy, in Royal Oak, Maryland. In the past she has been on the boards of the Space Shuttle Children's Fund of Nations Bank, the Youth Suicide National Center, the Corcoran Gallery of Art, the Wolf Trap Foundation, Freedom's Foundation in Valley Forge, and the Capitol Children's Museum.

**Qualifying Skills and Background**

Leadership

Interest in the arts

Experience on other boards

Familiarity with not-for-profit organizations

**Morgan, Herbert Norris**

Trustee: 1989-1995

Chairman, Sequoia Building Corporation, Arlington, Virginia

AU Alumnus: JD, 1960

Herbert Morgan is an attorney in private practice and chairman of Sequoia Building Corporation, a real estate development firm. He is the former chairman and senior advisor to TaxServ, a Virginia real estate tax services firm, former chairman and president of Real Title Company, and a former delegate to the Virginia State House of Representatives. Mr. Morgan is trustee of the Morgan Family Trust.

Mr. Morgan is former president of the Virginia Land Title Association.

**Qualifying Skills and Background**

Leadership

Management

History of philanthropy

**Muehlhauser, Regina L.**

Trustee: 2005-present

Retired (formerly president of Bank of America San Francisco and Executive Vice President, Bank of America's Global Treasury Management)

AU Alumna: BA, 1970.

Regina Liang Muehlhauser has recently retired as president of Bank of America San Francisco and executive vice president of the bank's Global Treasury Management, which contributes more than \$3.5 billion in annual revenues to Bank of America and commands the largest market share of its kind in the United States. Prior to her retirement, she was also a member of Bank of America Corporation's Management Operating Committee. As the treasury management executive, Ms. Muehlhauser oversaw the services of roughly 2,000,000 U.S.-based commercial and small business clients of Bank of America. She had been with the bank since 1991 and worked in banking most of her career, earning several awards and recognition as a leader in her field.

Ms. Muehlhauser is currently president of On Lok Inc., a group of not-for-profit organizations, providing quality and affordable services for the well-being of San Francisco's elderly and their caregivers. She is treasurer of the Golden Gate National Parks Conservancy, a member of the Executive Committee of the Bay Area Council, a trustee of the Committee on Jobs, Board secretary for the San Francisco Symphony Board of Governors, and a director of the James Irvine Foundation. In November 2004, Ms. Muehlhauser was a co-chair of an American Jewish Committee dinner honoring fellow banker Norimuchi Kanari of Union Bank.

She received the "Outstanding Asian Woman Service Award" from the Asian Business League in 1994 and was a recipient of the "Outstanding Community Service Award" in 1995 from the Asian Women's Resource Center. In 2002, Ms. Muehlhauser was recognized as a Chinese American Woman of Honor by the Chinese Historical Society of America for her contributions as an outstanding business and community leader. In 2003, she was named one of the "100 Most Influential People in Finance" by *Treasury & Risk Management* magazine, and for the second consecutive year she was honored as one of the top "100 Women in Business" by the *San Francisco Business Times*.

**Qualifying Skills and Background**

Leadership

Strong financial abilities

Familiarity with not-for-profit organizations

Management

Interest in higher education and community service

Experience on other boards

History of philanthropy

## **Murphy, Betty Southard**

Trustee: 1973-1999

Partner, Baker & Hostetler, Washington, DC

AU Alumna, JD, 1958

Betty Southard Murphy is the only person to have served as both Chairman of the National Labor Relations Board (NLRB) and as Administrator, Wage & Hour, at the U.S. Department of Labor, both of which are Presidential appointments. When she resigned from the NLRB, she was praised by the U.S. Chamber of Commerce, the National Association of Manufacturers, the AFL-CIO and the Teamsters for her "outstanding contributions."

Mrs. Murphy has received five additional Presidential appointments to special commissions, such as the Commission on the Bicentennial of the U.S. Constitution and the International Centre for Settlement of Investment Disputes. She is the only lawyer in private practice ever elected to the prestigious National Academy of Human Resources.

Mrs. Murphy is a partner in the law firm of Baker & Hostetler. She handles all types of labor and employment law cases, both in the U.S. and abroad, and is recognized as one of the top labor and employment lawyers in the country. Mrs. Murphy has tried cases or otherwise appeared in federal and state courts in more than 25 states and in nine of the U.S. Courts of Appeals and the Supreme Court.

Mrs. Murphy received her B.A. degree from The Ohio State University, studied in Paris, and obtained her J.D. degree from American University Washington College of Law, where she now serves as an Adjunct Professor. Active in various bar associations, she serves on several academic boards and has received a number of honorary degrees and awards. She is a member of the Board of Directors of the American Arbitration Association, chairs the International Committee of the ABA Dispute Resolution Section, and is an Adjunct Professor of Law.

Mrs. Murphy has clients in Europe, Asia and Latin America and has lectured in many different countries. She received the United State Information Service's Award for Outstanding Service for her "contribution to international understanding and the foreign policy of the United States." She is an appointee to the Mediation Panel of the World Intellectual Property Organization and to the International Panel of Arbitrators of the American Arbitration Association.

Mrs. Murphy and 23 other lawyers were honored by the District of Columbia Bar Association "for their prominence in the profession and their individual impact on the law and the legal profession." The Bar Association, which has over 71,000 members, bestowed the title of "Legends in the Law" on Mrs. Murphy and the 23 attorneys selected.

### **Qualifying Skills and Background**

Leadership

Strong legal abilities

Familiarity with higher education organizations

**AUSF 009497**

**Nathan, Ilene Rosenberg**

Trustee: 1987-1998

Vice President, Nathan Family Foundation, Beverly Hills, California

AU Alumna: BS, 1966

The Nathan Family Foundation was founded in 1988 by Mrs. Nathan and her husband, investor James A. Nathan, who is president. The foundation's guidelines indicate it supports education, healthcare, Jewish agencies and synagogues, federated giving programs, and the arts.

Mrs. Nathan is a director and former Los Angeles chairman of the American Committee for the Weizmann Institute of Science, former president of United Hostesses' Charities (a support group of Cedars-Sinai Medical Center), and served on the acquisitions committee of the Modern and Contemporary Art Council of the Los Angeles County Museum. She has also been involved with Aviva Children & Family Services, the Kayne Eras Center, and numerous arts and cultural organizations.

**Qualifying Skills and Background**

Leadership

Interest in the arts

Experience on other boards

Familiarity with not-for-profit organizations

History of philanthropy

**Omar, Tarek**

Trustee: 1984-1998

President, Advanced Research & Technology Corp.

AU Alumnus: BA, 1980

Prior to becoming president of Advanced Research & Technology Corp., Tarek Omar was managing director of the investment company Calitrade S.A. in Geneva, Switzerland. In the 1980s, Mr. Omar also represented his family on several international energy firms led by his father, Yehia Omar.

**Qualifying Skills and Background**

Leadership

Management

History of philanthropy

**Pedas, Wanda**

Trustee: 1989-1997

Community Volunteer, Washington, DC

AU Alumna: BA, 1970; MA, 1972

Mrs. Wanda Pedas is a community volunteer and has also been professionally associated with her family's real estate and entertainment firm, Circle Management Company. In the early 1970s, she worked in program development for the Corporation for Public Broadcasting.

Holding a JD degree from the George Washington University (1983), Mrs. Pedas is a former director of the Helen Hayes Awards and is active in or supportive of cultural organizations including the Washington Performing Arts Society, the DC Film Festival, and the American Film Institute.

**Qualifying Skills and Background**

Leadership

Management

Interest in the arts

Experience on other boards

Familiarity with not-for-profit organizations

History of philanthropy

**Pence, Robert F.**

Trustee: 1989-1998

President, Pence-Friedel Developers, Inc., McLean, Virginia

AU Alumnus: MA, 1997; JD, 1971

Pence-Friedel Developers is a real estate development concern. The firm's holdings - mostly commercial shopping centers - include the Dulles Expo Center, Stafford (VA) Marketplace Shopping Center, and Potomac Run Center (VA), as well as other properties in California and Texas. Mr. Pence and a partner founded the firm in 1976, prior to which Mr. Pence was with Lerner Corporation and Ziegler Development, both in Washington. Mr. Pence is also president of Grand Duke Hotels.

Mr. Pence's former philanthropic involvements include McLean Youth Inc. and the Langley School.

A graduate of the University of Maryland (1967), Mr. Pence is currently working on a Ph.D. degree in Italian Literature at Yale University.

**Qualifying Skills and Background**

Leadership

Management

Experience on other boards

Familiarity with not-for-profit organizations

History of philanthropy

**Petty, John R.**

Trustee: 1994-present

Chairman, Tecsec Incorporated, Vienna, Virginia

John Petty commenced with TecSec in 1996 as investor and full-time business advisor. His business experience began in the 1950s at Chase Bank. He served in the U.S. Treasury for six years under both Presidents Johnson and Nixon, primarily as Assistant Secretary for International Affairs. In 1972, he joined Lehman Brothers as a partner and Director. From late 1976 until 1988 he was President or Chairman and CEO of Marine Midland Bank, up to its 100% acquisition by HSBC.

Subsequently, Mr. Petty chaired the Inter-American Development Bank's High Level Review Committee, an international group, to advise on the development strategy of the Bank for the 1990s. Early in the 1990s, he formed the Federal National Services family of companies as well as the Czechoslovak American Enterprise Fund (venture capital). John became Chairman of TecSec in 1997.

Since 1972 John has served or serves on public Boards of Directors, including RCA, NBC, HSBC, Hercules Inc., Himont, Inc., Equity Funding Inc., Anixter International and ARRIS.

**Qualifying Skills and Background**

Leadership

Strong financial abilities

Familiarity with not-for-profit organizations

Management

Interest in higher education and community service

Experience on other boards

History of philanthropy

**Pincus, Robert P.**

Trustee: 2000-present

Chairman of the Board, MMP Capital Partners L.P., Washington, DC

AU Alumnus: MBA, 1971.

Robert P. Pincus is Chairman of the Advisory Board of MMP Capital Partners, L.P. He is Chairman of the Board of BB&T, DC Metro Region and was President and Chief Executive Officer from 1996-2002. Headquartered in Winston-Salem, North Carolina, BB&T is the 12th largest financial holding company in the U.S., with over \$75 billion of assets.

From 1991-1996, Mr. Pincus was President and Chief Executive Officer of Franklin National Bank of Washington, DC, which he grew from \$45 million in assets to \$802 million in assets, prior to its sale to BB&T. From 1986-1991, Mr. Pincus was the regional president of the DC metropolitan region of Sovran Bank. From 1971-1986, Mr. Pincus was with the \$1.2 billion (assets) DC National Bancorp, Inc., where he eventually rose to be President and Chief Executive Officer, prior to its merger with Sovran Bank.

Mr. Pincus is a member of the Board of Directors of the Mills Corporation, a Trustee of the University of Maryland Foundation, Inc., a Trustee of American University, Chairman of the Advisory Board for the Kogod School of Business at American University, and Vice Chairman of the DC Public Charter School Resource Center. Mr. Pincus is also a member of the Advisory Board of the Smith School of Business at the University of Maryland, a director of the Board of Trustees for the Capital Children's Museum, and a member of the board of directors of Milestone Merchant Partners. Mr. Pincus received his BA from the University of Maryland in 1968 and his MBA from American University in 1971.

**Qualifying Skills and Background**

Leadership

Strong financial abilities

Familiarity with higher education and not-for-profit organizations

Management

Interest in community service, business and university athletics

Experience on other boards

History of philanthropy

**Pittinsky, Matthew S.**

Trustee: 2000-present

Chairman and Co-founder, Blackboard, Inc., Washington, DC

AU Alumnus: BA, 1994.

As Chairman of the Board of Directors, Matthew Pittinsky leads Blackboard's corporate and product strategy from an educator's perspective. Today, with more than 2,200 client institutions, more than 12 million users, and approximately 500 employees, Blackboard is considered by most industry analysts to be a leading provider of online education systems around the world. Mr. Pittinsky started the company in 1997.

Mr. Pittinsky developed Blackboard's initial mission and vision: "to transform the Internet into a powerful environment for teaching and learning." His background includes training as a social studies teacher, doctoral work in the sociology of education, and many years as the youngest in a family of six, three of whom are educators.

Mr. Pittinsky has authored numerous articles including a recently published white paper in *Upgrade* magazine on The Networked Learning Environment. He has been quoted in major media outlets, including *The Chronicle of Higher Education*, *The Washington Post*, *The Wall Street Journal*, *The New York Times* and *BusinessWeek*, among others. In 2003, he completed a book project on e-Education as editor of *The Wired Tower*, which looks at the profound impact the Internet is having on higher education. Mr. Pittinsky serves on the Board of Directors of In2Books, a non-profit that uses technology to improve literacy in early education, and on the Board of Trustees of American University.

Prior to co-founding Blackboard, Mr. Pittinsky worked as a consultant in KPMG Consulting's Higher Education practice, where he was an early participant in the EDUCAUSE IMS standards project. He received his undergraduate degree from the School of Public Affairs at American University and a master's degree from Harvard University's Graduate School of Education. He is currently a Ph.D. candidate at Teachers College, Columbia University.

**Qualifying Skills and Background**

Leadership

Strong information technology abilities

Familiarity with higher education and not-for-profit organizations

Management

Interest in university governance issues

Experience on other boards

**Reed, Vincent E.**

Trustee: 1981-1995

Retired

Following his graduation from West Virginia State College and military service during the Korean War, Vincent Reed began his career as an educator in the D.C. Public Schools in 1956. Within several years, he was promoted from a teaching position to a series of important administrative posts in the school system, culminating in his appointment as D.C. School Superintendent in 1975. His appointment to this post came at a time when the local schools were experiencing enormous stress and public criticism. Dr. Reed's charismatic leadership and the rigorous educational programs he championed helped immeasurably to restore public confidence in the city's schools.

In 1978, Dr. Reed met with the staff of the Washington Lawyers' Committee and encouraged them to seek law firm volunteers to serve as legal counsel for parent leaders at a dozen public schools in Southeast Washington. This initial effort became the basis for the Committee's representation of Parents United for the D.C. Public Schools and the D.C. Public School/Law Firm Partnership Program, which now operates in 45 schools across the city.

Following his tenure as D.C. School Superintendent, Dr. Reed went on to serve as an Assistant Secretary for Elementary and Secondary Education at the U.S. Department of Education and as Vice President for Communications at the Washington Post Company.

**Qualifying Skills and Background**

Leadership

Strong legal abilities

Familiarity with not-for-profit organizations

Management

Interest in university athletics

Experience on other boards

Knowledge of Washington area leaders

**Schol, John R.**

Trustee (*ex officio*): 2004-present

Bishop, Baltimore-Washington Conference of the United Methodist Church, Columbia, Maryland

Bishop John R. Schol, a United Methodist clergyman from West Chester, Pennsylvania, began his appointment to lead the Baltimore-Washington Conference of the United Methodist Church on September 1, 2004, following the retirement of Bishop Felton Edwin May. Elected at the Northeastern Jurisdiction Conference in July, 2004, Bishop Schol is now the presiding elder of the denomination's Washington Episcopal Area.

Bishop Schol was formerly pastor of the West Chester United Methodist Church, in West Chester, PA., near Philadelphia, where he had been since 1997. At the West Chester UMC, he helped instill new vitality and vision in a declining downtown congregation, thus expanding its membership, facilities, mission involvement and witness for justice and compassion in the community.

From 1993-97, John Schol directed the Office of Urban Ministries at the denomination's worldwide missions agency, the General Board of Global Ministries, in New York City. There, he led the development of two major initiatives that are still operating and still popular among many churches and conferences: a holistic urban ministry training program known as the Holy Boldness Urban Academy and the innovative, collaborative community development program known as Communities of Shalom. The latter ministry engages churches and communities in creative ministry together in urban and rural communities across the United States and in Africa.

After earning a Master of Divinity degree at Boston University School of Theology in 1981, Bishop Schol became executive director and pastor of the Frankford Group Ministry, a cooperative parish ministry in Philadelphia, from 1981 to 1993. He later earned a Doctor of Ministry degree from Boston in 1995 and served on numerous boards and committees in the Eastern Pennsylvania Conference and the Philadelphia area.

Bishop Schol has received several awards for his local civic work and holds certificates in management, training, fundraising and healing the wounds of racism. He has conducted extensive training throughout the United States and internationally, especially helping conferences and local churches develop faith-based community and economic development initiatives.

He has provided conference leadership in congregational transformation, communications, ordained ministry, metro ministries, spiritual renewal and Hope for the Children of Africa. He also has served on the World Methodist Council, the Northeastern Jurisdiction Multi-Ethnic Center and the Pew Charitable Trust Advisory Board.

**Qualifying Skills and Background**

Leadership

Familiarity with not-for-profit organizations

Interest in higher education and community service

**AUSF 009506**

**Siegel, Laurence C.**

Trustee: 2002-2005

Chairman and CEO, The Mills Corporation, Arlington, Virginia

A recognized leader in the retail and entertainment oriented shopping center industry, Laurence C. Siegel has revolutionized the way consumers spend leisure time today. Mr. Siegel was named CEO of The Mills Corporation in March 1995 and Chairman in August 1995. Under Mr. Siegel's leadership, The Mills has become the leading developer and operator of innovative retail and entertainment destinations. Chain Store Age recognized Mr. Siegel as one of the "Top 25" people influencing retail in the 90's.

Prior to the opening of Ontario Mills in 1996, Mills' properties totaled 6.7 million square feet (GLA) with sales of \$1.5 billion. Today, the company's portfolio consists of 41 retail and entertainment destinations totaling approximately 50 million square feet. The Mills has become America's hottest and fastest-growing developer of retail and entertainment destinations. The company's development pipeline is unsurpassed in the industry, with various projects in development, redevelopment or under construction around the world. Mr. Siegel has spearheaded the company's explosive growth by developing and acquiring three property types: Mills Landmark destinations; 21st Century Retail and Entertainment centers; and International properties. In 2003, with the grand opening of Madrid Xanadu, The Mills Corporation became the first U.S. developer to build and open a dominant consumer destination in Europe.

Prior to being named Chairman and CEO, Mr. Siegel was Executive Vice President and Vice-Chairman of the Board of The Mills. In this capacity, he conceptualized and created the leasing strategy that is the platform of The Mills' retail and entertainment destinations. He initiated, with major American retailers and manufacturers, the development of new store divisions that opened landmark locations in Mills' projects. Prominent examples include Bass Pro Shops Outdoor World, OFF 5TH Saks Fifth Avenue Outlet, Last Call from Neiman Marcus, Ann Taylor Loft, and ESPN X Games Skatepark. Mr. Siegel recognized that consumers needed more than just shopping opportunities in The Mills. He convinced major entertainment operators, such as Virgin Megastore and Gameworks, to abandon their "urban sites only" policy and open locations in existing and future Mills properties, creating an additional avenue of growth for operators and Mills. From 1983 to 1993, Mr. Siegel served as executive vice president of leasing for Western Development Corp., predecessor company of The Mills.

Prior to joining Western Development, Mr. Siegel was vice president of leasing for the mid-Atlantic states at Merrill Lynch Commercial Services. A native of Philadelphia, he graduated from Boston University with a degree in marketing and finance. Mr. Siegel serves on the Board of Washington Trustees for The Federal City Council (Washington, D.C.) and on the Board of The Welfare to Work Partnership. In June 1999, Mr. Siegel was chosen as Greater Washington, D.C., Real Estate and Construction Entrepreneur of the Year® in the annual program sponsored by Ernst & Young.

**Qualifying Skills and Background**

Leadership and strong entrepreneurial spirit

**AUSF 009507**

**Sine, Jeffrey A.**

Trustee: 2003-present

AU Alumnus: BA, 1976.

Vice Chairman/Global Head of Telecommunications and Technology, UBS Securities LLC,  
New York, New York

Jeffrey A. Sine is the vice chair/global head of the Telecommunications and Technology Investing Banking division of UBS Securities LLC. He is one of several key executives recruited to help the Swiss firm achieve its goal of becoming one of the top five investment banking firms in the U.S. Previously, he served as global head of media investment banking at Morgan Stanley. While at Morgan Stanley, Mr. Sine served as an advisor to Time Warner on its merger with America Online and its acquisition of Turner Broadcasting, Viacom on its merger with CBS, and Seagrams on its merger with Vivendi Universal.

Before joining Morgan Stanley as an associate in 1986, Mr. Sine was an associate with the London and New York City offices of Sullivan & Cromwell for four years. A graduate in international studies in the School of International Service at American University, Mr. Sine has served on the SIS Advisory Council since July 2001. In addition to his BA from American, Mr. Sine holds a JD degree from the University of Southern California.

**Qualifying Skills and Background**

Leadership

Strong financial abilities

Familiarity with not-for-profit organizations

Management

Interest in international affairs and in the arts

History of philanthropy

**Smith, A.W. "Pete"**

Trustee: 1999-2004

Retired

A.W. "Pete" Smith Jr. is the retired President & CEO of Watson Wyatt Worldwide and the Private Sector Council. He is an active participant in community affairs and has served on the Boards of American University, the Washington Performing Arts Society, the Nonprofit Roundtable of Greater Washington, where he is vice chair, the Washington Council of Agencies, the Center for Innovation in Public Service, the Kaiser Permanente Medical Group, and the Association of Management Consulting Firms.

**Qualifying Skills and Background**

Leadership

Strong executive counseling abilities

Familiarity with not-for-profit organizations

Management

Interest in higher education and volunteering

Experience on other boards

**Starr, Kenneth W.**

Trustee: 1991-1999

Dean, Pepperdine University School of Law, Pepperdine, California, and Of Counsel,  
Kirkland & Ellis LLP, Washington, DC

Kenneth W. Starr joined Kirkland & Ellis in February 1993 and was appointed Independent Counsel on the Whitewater matter in August 1994. From May 27, 1989 to January 20, 1993, Mr. Starr served as Solicitor General of the United States, where he argued 25 cases before the Supreme Court involving a wide range of governmental regulatory and constitutional issues of commercial importance. Prior to taking the oath of office as Solicitor General, he served as a United States Circuit Judge, having been appointed to the United States Court of Appeals for the District of Columbia Circuit on October 11, 1983. In January 1981, Judge Starr became Counselor to United States Attorney General William French Smith, a position he held until his judicial appointment. He practiced in Los Angeles and Washington, D.C. with the firm of Gibson, Dunn & Crutcher, where he was a partner in the litigation practice..

The 2005 edition of *Chambers USA, America's Leading Lawyers for Business* lists Mr. Starr as a senior statesman in the Appellate Litigation category. Mr. Starr's work for IDX Systems Corporation was highlighted in the article Long-Term Sluggers, a feature on Kirkland's IP group as a finalist for the 2003 IP Litigation Department of the Year contest.

Mr. Starr is President of the Institute of Judicial Administration and the Council for Court Excellence. He is a member of the American Bar Association: Board of Editors-American Bar Association Journal, Ad Hoc Committee on Death Penalty Costs & Impact, Vice-Chairman-Ad Hoc Committee on Act of State Doctrine, Chairman-Committee on Preemption, Appellate Judges Conference, Executive Committee-Appellate Judges Conference, and Governmental Representative-Litigation Section. Mr. Starr is a member of the American Law Institute and a fellow of the American Bar Foundation. He serves of the Boards of Trustees of the American Inns of Court Foundation and the Supreme Court Historical Society.

Mr. Starr serves on the Board of Directors of the Historical Society of the District of Columbia Circuit and on the Executive Council, Lawyers Committee of the Shakespeare Theatre, Washington, D.C. He also serves or has served on the Board of Trustees for the following organizations: Shenandoah College and Conservatory,, Duke University School of Law, Brigham Young University, J. Reuben Clark Law School, University of Arizona College of Law, and Pepperdine University School of Law/

**Qualifying Skills and Background**

Leadership

Strong legal abilities

Familiarity with higher education and other not-for-profit organizations

Management

Interest in university governance

Experience on other boards

**AUSF 009510**

**Sugihara, Yusuma**

Trustee: 1989-1997

Director, Datacard Japan Ltd., Tokyo, Japan

The last known employer of Yasuma Sugihara is Datacard Japan, a subsidiary of Datacard Group. This company specializes in secure ID and card personalization solutions.

Mr. Sugihara is the former president of the International University of Japan. Previously he was with Mobil Sekiyu K.K. and Mobile Europe, where he held positions such as executive vice president and chief executive officer, respectively. In 1995, he was awarded the Blue Ribbon Medal by the Emperor in recognition of his contributions to Japan's petroleum industry.

Mr. Sugihara received his BA in Law from Keio University in 1956 and his MBA from Harvard University in 1962.

**Qualifying Skills and Background**

Leadership

Management

History of philanthropy

**Valdez, Abelardo L.**

Trustee: 1980-1995

Attorney, Washington, D.C. and San Antonio, Texas

Abelardo Lopez Valdez is an international lawyer based in both Washington, D.C. and San Antonio, Texas, specializing in international trade and investment law and federal administrative law. In 1979, he was appointed the first Hispanic Chief of Protocol for The White House, earning the rank and title of Ambassador.

Previously, he served as assistant administrator of the US Agency for International Development for the Latin American and Caribbean Region, as general counsel for the Inter-American Foundation, and as an attorney for the Overseas Private Investment Corporation. During his military service, Ambassador Valdez served as military aide to President Lyndon B. Johnson.

Ambassador Valdez serves on the board for the Hispanic Council of International Relations and Texas A&M University. He is a member of the Council on Foreign Relations, and is an adjunct faculty member for the Baylor University Law School.

Mr. Valdez received his BS in 1965 from Texas A&M University, did graduate studies in 1969 at The Hague Academy of International Law, The Hague, The Netherlands, received his JD from Baylor University in 1970, and received his LLM from Harvard University in 1974.

**Qualifying Skills and Background**

Leadership

Management

Experience on other boards of higher education institutions

Familiarity with not-for-profit organizations

History of philanthropy

## **Vederman, Herbert**

Trustee: 1988-1999

Senior Consultant, Stradley Ronon Stevens & Young LLP, Philadelphia, Pennsylvania

Since November 2004, Herbert Vederman has been a senior consultant with the Philadelphia law firm of Stradley Ronon Stevens & Young LLP, where he handles legislative affairs, business development issues, and he represents clients in matters with city and municipal governments Philadelphia and surrounding counties. Prior to joining Stradley Ronon, Mr. Vederman was an advisor to Pennsylvania Governor Ed Rendell, and served as his deputy mayor for Economic Development for the City of Philadelphia. In his role as deputy mayor, Mr. Vederman played a crucial role in the revitalization of Philadelphia in the 1990s. He spent the bulk of his career as an executive of Charming Shoppes, Inc., which owned women's clothing stores known under the Charming Shoppe and Fashion Bug trade names.

Mr. Vederman serves on several boards and commissions including: Drexel College of Medicine, Historic Philadelphia, Pennsylvania Economic Finance Authority, Pennsylvania Regional Port Authority, Philadelphia Regional Film Office, the Belmont Charter School, the Philadelphia Health & Education Corporation, the Temple University Tourism Board, and the World Trade Center of Greater Philadelphia. He has received awards from the American Jewish Committee, the National Tay-Sachs & Allied Diseases organization, and Project Home.

### **Qualifying Skills and Background**

Leadership

Management

Interest in education

Experience on other boards

Familiarity with not-for-profit organizations

History of philanthropy

**Washington, Nola M.**

Trustee: 1988-1996

Not employed, Washington, D.C.

AU Alumna: M.Ed., 1980

Nola Walette Washington is not currently employed. As of 1995, she was a technical writer and editor for PSI Associates in Washington, D.C. She is married to Robert B. Washington Jr., who was a member of the President's Export Council in 1981 and managing partner of the law firm of Washington & Christian.

**Qualifying Skills and Background**

Leadership

Knowledge of Washington area leaders

**Wolff, Paul M.**

Trustee: 1996-2005

Partner, Williams & Connolly LLP, Washington, DC

Paul Martin Wolff concentrates in civil and criminal litigation of all types. He has been lead or joint-lead counsel in over three-dozen trials in state and federal courts throughout the United States. He has also argued numerous appeals in various United States circuit courts and state supreme courts and has participated in dozens of other trials and appellate matters.

Mr. Wolff has litigated in almost every imaginable area, including white collar crime; civil and criminal antitrust; various Title 18 criminal offenses; contracts, Uniform Commercial Code, and commercial litigation; products liability (both plaintiff- and defense-side); medical malpractice (both plaintiff- and defense-side); unfair competition; ERISA; trademarks and trade secrets; patents; intentional torts; airplane crash litigation; race discrimination; tender offers and proxy fights; officer and director liability and fiduciary duties; banking matters; energy related matters (both civil and criminal); and partnership and corporate dissolutions.

Mr. Wolff's practice has focused most recently on complex commercial matters. This has included both client advisory work as well as the oversight of major litigation. Principal among his cases has been a five-month trial, involving multiple transactions in a large, closely held corporation. Representing the plaintiffs, he and local counsel obtained verdicts valued in excess of \$1 billion.

He has also devoted major time to counseling audit and other committees of major, publicly traded corporations in dealing with officer irregularities and accounting restatements. Approximately 10-15% of his time is spent advising owners/major shareholders in the sale of closely held businesses. Lastly, for almost 20 years Mr. Wolff has counseled and overseen libel and related litigation for newspaper and magazine owners as well as for a libel insurance underwriter.

He was a co-founder of the Washington Council of Lawyers and has been a member of the board of the Washington D. C. Lawyers Committee, the Stuart Stiller Memorial Foundation, and the Washington Legal Clinic for the Homeless. He taught Evidence at Catholic Law School and is a Fellow of both the American Bar Foundation and the American Law Institute.

Mr. Wolff currently serves or has served as a member of the board of the Emeritus Foundation, the Economic Club of Washington, the D.C. Committee on Public Education, the D.C. Sports and Entertainment Commission. He is a trustee and member of the executive committee of the Federal City Council. He is vice chairman of the D.C. Public Charter School Resource Center, and an overseer of the Corcoran Gallery of Art. Mr. Wolff also serves on the executive committee of the Washington Performing Arts Society. He is president of the National Music Center and Museum and a member of its board of directors. He is a member of the Wilson Council of the Woodrow Wilson International Center for Scholars.

**Yeakel, Joseph H.**

Trustee (*ex officio*): 1989-1996

Retired Bishop of the Washington-Baltimore Area, The United Methodist Church

Retired Bishop Joseph H. Yeakel is an expert in church law and presides over ecclesiastical trials. Prior to his retirement in 1996, Bishop Yeakel was general secretary of the Board of Evangelism of the United Methodist Church. Early in his career, Bishop Yeakel served as assistant pastor at Otterbein Church in Hagerstown, Maryland; pastor at Messiah Church in York, Pennsylvania; and Memorial Church in Silver Spring, Maryland.

Dr. Yeakel received his AB (1949) and DD (1968) degrees from Lebanon Valley College, a M.Div. from United Theological Seminary (1952), a LL.D. from Otterbein College, and a S.T.D. degree from Keuka College.